



The United Counties of Leeds and Grenville **2025 to 2035 Housing and Homelessness Plan (HHP): United in Housing Solutions for All** is centered on the following Strategic Goals:

**Strategic Goal 1.**  
**Provide and Promote**

**Strategic Goal 2.**  
**Preventing homelessness**

**Strategic Goal 3.**  
**Ending homelessness**

This **Logic Model House** (see image on the right) represents an overview of the desired outcomes that result from the various initiatives and actions within the 2025-2035 HHP. These actions, including their timelines, are listed in the pages that follow.

## Action Planning and Timelines 2025-2035 Housing & Homelessness Plan

## Actions

2025

2026

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**1. Continue to invest in current community housing assets through asset management planning to ensure the longevity of community housing properties.**

**2. Continue to invest in community housing assets by supporting community housing providers with repair funding opportunities.**

**3. Continue to engage with non-profit and co-operative housing providers to support the continued provision of rent-geared-to-income (RGI) units as part of Service Level Standards.**

**4. Enhance contributions to the housing amortization reserves to address future needs.**

**5. Advocate for changes to systemic policies to improve community housing through legislation.**

**6. Assess the feasibility of a municipally-funded rent supplement program, to increase the number of subsidized housing units to reduce wait times.**

**7. Review and implement the selected recommendations of the feasibility report, to increase the number of subsidized housing units to reduce wait times.**

**8. Review the annual market rental increases to RGI units to match private market rates, to increase the number of subsidized housing units to reduce wait times.**

## Annually

## Annually

## Actions

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**Short-Term Outcome 1.3** - Facilitate and increase the supply of housing options that are affordable to low- and moderate-income households.

**9.** Continue to administer and explore potential improvements in the administration of the Affordable Home Ownership Program.

**10.** Provide data and information required to develop an evidence-based business case for new community and affordable housing.

**11.** Refer land developers and non-profit housing providers to project funding and financing programs to develop new community and affordable housing units.

**12.** Support the development of subsidized and affordable housing units through the Leeds and Grenville Affordable Housing Development Lab.

**13.** Review the effectiveness of the provincially funded Secondary Suite Programs to create affordable additional residential units (ADU).

**14.** Continue to fund the Leeds and Grenville Landlord Secondary Suite program to create affordable ADUs in existing residential rental units.

**15.** Identify solutions to barriers to rural housing development to encourage rapid housing development across the counties.

**16.** Based on data, establish unit size, tenant, and geographical targets for new RGI, affordable, supportive and transitional housing, with an annual review mechanism.

**17.** Review the Community Housing portfolio for sustainability to implement a mixed income model and reinvest into nonmarket housing options.

**18.** Maximize governmental housing initiatives to align with the UCLG's HHP Plan.

Annually

Annually

Completed

## Medium-Term Outcome 2. Preventing homelessness and maintaining housing stability and sustainability.

### Actions

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### Short-Term Outcome 2.1 - People at-risk of homelessness are connected to appropriate supports to remain housed.

1. Continue to administer the Homelessness Prevention Benefit and Ontario Works Discretionary Benefit, to issue funds to prevent eviction and loss of utilities.

Ongoing

2. Increase financial investments for prevention from the HPP.



3. Prepare individuals for independent living in the community.

Ongoing

4. Review and identify program improvements to the Homelessness Prevention Program (HPP), including creation of an overall HPP database.



5. Advocate for systemic policy changes to increase homelessness prevention initiatives through legislation.

Ongoing

6. Identify the feasibility of establishing prevention programs such as the Rent and Utilities Bank in order to help people at risk of homelessness, lessening the pressure on HPP and reducing dependency on HPB for rent and utilities arrears.



## Actions

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### Short-Term Outcome 2.2 - Maintaining housing stability through the provision of financial supports.

7. Continue to partner and develop service agreements with community agencies to ensure those vulnerable to homelessness are supported in their efforts to remain and/or secure housing, including provincially mandated priority populations.

8. Review and match people and/or households at-risk of homelessness to appropriate programs funded provincially or federally.

9. Administer the Ontario Priorities Housing Initiative – Ontario Renovates Component.

Ongoing

Ongoing

Annually



## Medium-Term Outcome 3. Ending homelessness by supporting and housing persons that do not have a home.

### Actions

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### Short-Term Outcome 3.1 - The provision of varying levels of supportive housing to house persons that are homeless.

1. Continue the community-based supportive housing in collaboration with community partners.

Ongoing

2. Create 50 units every three years, for a total of 150 units by 2035, conditional on federal and provincial investment.

3. Create 25 Supportive Housing cabins.

4. Administer HPP funding for community-based programming, including youth and individuals involved in the justice system.

### Short-Term Outcome 3.2 The provision of emergency shelter options to provide short-term housing, while working on a longer-term solution for the individual according to their needs.

5. Administer provincial funding for varying levels of emergency shelter spaces.

Ongoing

6. Develop a consistent emergency shelter model across the counties, including a centralized database.

7. Increase the number of transitional-supportive housing units and beds available in the counties.

Ongoing

Actions

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Short-Term Outcome 3.3 - Increase community outreach to provide supports to the unhoused.

- 8. Continue to maintain the ByName List (BNL) to accurately track and identify service needs for the unhoused population across the counties.
- 9. Evaluate the BNL process to ensure coordinated access to available housing and resources to support the unhoused population.
- 10. Coordinate community outreach efforts to support unhoused populations.
- 11. Integrate Annual Housing Report to annual HHP 2025-2035 report.
- 12. Explore community engagement opportunities to coordinate community wide effort to reduce homelessness across the counties.

Ongoing

