

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
CORPORATE SERVICES									
IT									
Asset Management Software	210,000.00	158,135.04				51,864.96	0.00	Awarded to PSD Citywide for new Asset and Work Management Software replacing Worktech. Approved under By-Law 24-02. Implementation started in 2024 and will be complete in 2025.	2025
Wesport Tower Repair	0.00	391,459.88					391,459.88	Insurance claim for vandalized tower. \$386,600.95 covered by insurance reimbursement and \$4,858.93 transferred from insurance reserve.	Complete
Total IT	210,000.00	158,135.04	0.00	0.00	0.00	51,864.96	0.00		
Total CORPORATE SERVICES	210,000.00	158,135.04	0.00	0.00	0.00	51,864.96	0.00		
PROPERTIES									
25 CENTRAL									
First Floor Renovations	100,000.00	0.00				100,000.00	0.00	Space Needs Study completed in 2024 with resulting construction to be tendered and completed in 2025.	2025
Fire Security Panel	0.00	11,797.04				0.00	11,797.04	Emergency replacement of the Fire Panel. Funded from Amortization Reserve.	Complete
Total 25 CENTRAL	100,000.00	11,797.04	0.00	0.00	0.00	100,000.00	11,797.04		
Total PROPERTIES	100,000.00	11,797.04	0.00	0.00	0.00	100,000.00	11,797.04		
PUBLIC WORKS									
ROADS									
Rd 29 - Coons Rd, Elizabethtown-Kitley	450,000.00	6,390.53				443,609.47	0.00	Revisions were needed to tender documents and drawings in 2024 due to entrance location into the gas station on the NE Corner. Construction planned for 2025.	30-Jun-25

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
Rd 43 - Road Widening to Four Lanes, North Grenville	5,500,000.00	7,115,854.38				0.00	1,615,854.38	Multi-year project. \$2.8 M single source to Aecom for design. Construction awarded to Tomlinson. Staged construction has commenced on the west side of the creek. Project funded from construction financing with Infrastructure Ontario.	31-Dec-26
Rd 2 - Cardinal Railtracks and Stormsewer, Edwardsburgh-Cardinal	215,268.00	155,401.96				0.00	(59,866.04)	Awarded per CW-044-2023. Construction commenced in 2023 with paving to be completed in 2024 due to deficiencies. Deficiencies rectified.	Complete
Rd 1 - Towline Rd E Realignment	590,830.00	258,175.45				0.00	(332,654.55)	CW-047-2021 awarded for Phase 3 in 2023. Townline Road portion initially removed from award in 2023, however, change order signed in 2024 to complete under original tender price. Construction complete.	Complete
Rd 2 at Waterton Culvert Replacement	250,000.00	91,175.15				0.00	(158,824.85)	Tender closed in August. Awarded to Tackaberry Construction.	Complete
Rd 30 - Rd 29 to Rd 42, Athens and Elizabethtown-Kitley	2,800,000.00	2,386,978.10				0.00	(413,021.90)	Tender awarded per CW-044-2024 to Tackaberry Construction.	Complete
Rd 7 - RD 16 to Kinch, Elizabethtown-Kitley	2,500,000.00	2,989.20				2,497,010.80	0.00	Tender awarded with work to be done in 2025. Construction in progress.	30-Sep-25
Rd 13 - RD 32 to UCLG Boundary, TLTI	1,500,000.00	1,054,353.07				125,000.00	(320,646.93)	Approved per CC-019-2024. Awarded to G. Tackaberry & Sons Construction. Only Guiderail remaining at year-end.	31-Jan-25
Rd 42 - RD 15 to Newboro, Rideau Lakes	2,700,000.00	2,654,023.23	(680,803.00)			0.00	(726,779.77)	Approved per Bylaw 24-48. Awarded to G. Tackaberry & Sons Construction for \$3.3M.	Complete
Rd 3 - 401 TO CN Tracks, TLTI	250,000.00	198,635.69				0.00	(51,364.31)	Awarded to Miller Paving per CW-036-2024. Construction has been completed.	Complete

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
Rd 15 - Branch Rd to Merrickville-Wolford Boundary, Augusta & Merrickville-Wolford	350,000.00	275,249.30				0.00	(74,750.70)	Awarded to Miller Paving per CW-036-2024. Construction has been completed.	Complete
Total ROADS	17,106,098.00	14,199,226.06	(680,803.00)	0.00	0.00	3,065,620.27	(522,054.67)		
BRIDGES									
Glen Smail Bridge, Edwardsburgh-Cardinal	850,000.00	965,752.94			(180,000.00)	0.00	(64,247.06)	Construction Awarded to Willis Kerr. Approved per By-Law 24-54. Constuction complete.	Complete
Hyndman Bridge, Edwardsburgh-Cardinal	3,000,000.00	1,799,674.09	680,803.00			650,000.00	130,477.09	Approved per Bylaw 24-46. Awarded to UrbanLink Civil Ltd. Construction in progress.	July 2025
Pitt Bridge, Edwardsburgh-Cardinal	37,814.00	0.00				0.00	(37,814.00)	Due to a higher than anticipated cost, SD&G and UCLG deferred Project by mutual consent until 2025.	Deferred
Andrewsville Bridge, Rideau Lakes	42,330.00	0.00	-100,000.00			0.00	(142,330.00)	Remaining budget put into Dedicated Capital Infrastructure Reserve Fund in 2024.	Deferred
Lyndhurst Bridge, TLTI	1,180,956.00	0.00	100,000.00			1,080,956.00	0.00	TSI completed design. To be tendered in early 2025 for construction in 2025.	30-Sep-25
Fish Hatchery Bridge, Westport	464,098.00	0.00				464,098.00	0.00	TSI to complete design.	31-Mar-25
Lyn Creek Bridge, Elizabethtown-Kitley	150,000.00	99,521.53				50,478.47	(0.00)	Design in progress awarded to Ainley Graham. 2024 capital project is for design work only. Design is ongoing as well as the utility relocation plan.	31-Dec-26
Kemptville Creek Bridge, North Grenville	7,920,000.00	4,170,130.45					(3,749,869.55)	Bridge portion of Rd 43 Expansion. Multi-Year project funded by Construction Financing through Infrastructure Ontario.	31-Dec-26
Total BRIDGES	13,645,198.00	7,035,079.01	680,803.00	0.00	(180,000.00)	2,245,532.47	(3,863,783.52)		
CULVERTS & STORM SEWERS									
East Cardinal Culvert, Edwardsburgh-Cardinal	500,000.00	274,649.90				0.00	(225,350.10)	Awarded to Clarence Macdonald per CC-012-2024.	Complete
Westport Storm Sewer, Westport	500,000.00	86,670.67				414,971.49	1,642.16	Design completed. Tender closed and to be awarded. Construction expected in spring 2025.	30-Jun-25

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
Total CULVERTS & STORM SEWERS	1,000,000.00	361,320.57	0.00	0.00	0.00	414,971.49	(223,707.94)		
BUILDINGS									
SOUTH GRENVILLE GARAGE	15,000.00	25,194.83		(11,421.00)		0.00	(1,226.17)	Approved per CC-017-2024. Paving has been completed.	Complete
NORTH GRENVILLE GARAGE	80,000.00	68,312.78				0.00	(11,687.22)	RFQ awarded for construction of storage shed. Construction complete.	Complete
GREENBUSH GARAGE	300,000.00	0.00				300,000.00	0.00	Paving to be tendered in late summer/early fall. Awarded to Tackaberry Construction per CW-092-2024.	30-Jun-25
Total BUILDINGS	395,000.00	93,507.61	0.00	(11,421.00)	0.00	300,000.00	(12,913.39)		
EQUIPMENT									
HEAVY WEIGHT TRUCK	417,776.00	0.00				417,776.00	0.00	Awarded per CC-024-2023. Delivery delayed until 2025.	31-Mar-25
LIGHT WEIGHT TRUCK	527,120.00	261,988.24				265,131.76	0.00	Two 3/4 tonnes from 2023 have been delivered. 3/4 Tonne awarded to Blue Mountain Chev. 3 Tonne trucks awarded to Downtown Autogroup.	31-Mar-25
SANDER/PLOW UNITS	518,228.00	0.00	269.43			517,958.57	0.00	Awarded per CC-024-2023. Delivery delayed until 2025.	31-Mar-25
MOWERS	330,000.00	0.00				235,000.00	(95,000.00)	Mowers have been tendered. Boom Mower Arm delivery delayed until May 2025.	30-May-25
HOT MIX ASPHALT TRANSPORTER	50,000.00	50,269.43	(269.43)			0.00	0.00	Delivered.	Complete
Total EQUIPMENT	1,843,124.00	312,257.67	0.00	0.00	0.00	1,435,866.33	(95,000.00)		
Total PUBLIC WORKS	33,989,420.00	22,001,390.92	0.00	(11,421.00)	(180,000.00)	7,461,990.56	(4,717,459.52)		
PARAMEDIC SERVICE									
PARAMEDIC SERVICE VEHICLES									
AMBULANCES	888,974.00	895,216.32				0.00	6,242.32	Approved per JSC-062-2023 for the purchase of four ambulances single sources to Crestline Coach Ltd.	Complete
EMERGENCY RESPONSE VEHICLES	367,224.00	367,224.38				0.00	0.38	Approved per JSC-063-2023 for the purchase of three paramedic reponse units single sourced to Rowland Emergency Vehicles. ERV's have been received.	Complete

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
Total PARAMEDIC SERVICE VEHICLES	1,256,198.00	1,262,440.70	0.00	0.00	0.00	0.00	6,242.70		
BUILDING									
NEW BROCKVILLE STATION	50,202.00	0.00				50,202.00	0.00	Project on hold for new Brockville Station. Carry forwarding funds to use towards 2025 PS Operating Budget.	N/A
Total BUILDING	50,202.00	0.00	0.00	0.00	0.00	50,202.00	0.00		
Total PARAMEDIC SERVICE	1,306,400.00	1,262,440.70	0.00	0.00	0.00	50,202.00	6,242.70		
MAPLE VIEW LODGE									
BUILDING									
REDEVELOPMENT PROJECT	26,000,000.00	32,321,962.50				0.00	6,321,962.50	Multi-year project. Estimates for 2024 cash flow provided at time of budget. In year varaiance is based on actual cash outflow and does not impact overall budget.	2025
Total BUILDING	26,000,000.00	32,321,962.50	0.00	0.00	0.00	0.00	6,321,962.50		
BETTERMENTS									
HVAC	190,000.00	124,148.70				65,851.30	0.00	RFQ for MAU awarded to Platinum Mechanical Contractors Inc. Installation complete in 2024. Replacement of humidifiers approved in December as a non-standard single source award to Upper Canada HVAC for \$44,824 plus HST.	31-Mar-25
THERAPEUTIC TUB	0.00	39,552.21			(39,552.21)	0.00	0.00	Emergency purchase; funded from amortization reserve.	Complete
FIT TEST MACHINE	0.00	14,886.39	(14,886.40)			0.00	(0.01)	Due to expansion, MVL requires their own Accufit Fit Tester. Previously borrowed from Paramedic Service. Purchased from savings from flooring capital project.	Complete
SEPTIC BED REPLACEMENT	67,449.00	61,870.08				0.00	(5,578.92)	Final approval received in August. Installation completed in September.	Complete
FLOORING REPLACEMENT	25,000.00	0.00	14,886			0.00	(10,113.60)	Awarded to 9241329 Canada Inc. for \$8,553 plus HST. Under capitalization threshold and will be expensed in the operating budget.	Complete

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
WINDOW REPLACEMENT	20,000.00	27,271.68			(7,271.68)	0.00	0.00	Awarded to Fendor Glass & Aluminum Inc. Change order issued for an additional \$5,650 to increase number of windows being replaced. Overage to be funded from Amortization Reserve	Complete
RESIDENT PATIO	14,000.00	0.00				0.00	(14,000.00)	Patio and glass inspected in 2024 and deemed safe. Capital replacement project cancelled.	Cancelled
SPRINKLER REPLACEMENT	50,000.00	24,674.76				127,812.60	102,487.36	RFQ awarded to Drapeau Automatic Sprinkler Corp. Ministry has provided additional one-time funding for sprinklers therefore replacement will cover the 3 remaining areas to be replaced (Centre Core Attic, SW and SE attic dry sprinklers). Total funding available from ministry is \$152,580. Replacement in progress at year-end.	28-Feb-25
IRON FILTER SYSTEM	0.00	15,101.18				0.00	15,101.18	Emergency replacement of iron filter system. Funded from Amortization Reserve.	Complete
FOUNDATION	17,000.00	0.00				17,000.00	0.00	To be tendered in 2025.	1-Jun-25
Total BETTERMENTS	383,449.00	307,505.00	0.00	0.00	(46,823.89)	210,663.90	87,896.01		
Total MAPLE VIEW LODGE	26,383,449.00	32,629,467.50	0.00	0.00	(46,823.89)	210,663.90	6,409,858.51		
SOCIAL HOUSING									
BETTERMENTS									
55 REYNOLDS DRIVE - BROCKVILLE	475,000.00	404,876.19				0.00	(70,123.81)	Door replacements awarded to Wiltse's Brockville Glass for \$34,193 plus HST in 2024. Air Make-Up Units awarded to Platinum Mechanical Contractors per JSC-020-2024 for \$199,750 plus HST. Window replacement awarded in 2023 with completion in 2024.	Complete
80 WATER ST - BROCKVILLE	174,284.00	200,787.84				0.00	26,503.84	Air make-up unit approved per JSC-031-2023. Due to supply chain management delays, installation was delayed until 2024.	Complete

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
200 BRIDGE ST - KEMPTVILLE	60,000.00	41,989.23				0.00	(18,010.77)	Door replacements awarded to Wiltse's Brockville Glass.	Complete
43 CENTRE ST - LANSDOWNE	110,000.00	131,367.07				0.00	21,367.07	New air-make up unit approved per JSC-049-2023. Due to supply chain delays on equipment, completion delayed until 2024. Additional \$10,634 capitalized for common room flooring as over the capitalization threshold; budgeted in the operating budget.	Complete
3 MILLER DRIVE - MALLORYTOWN	150,000.00	125,627.51				0.00	(24,372.49)	Air Make Up Unit approved per JSC-001-2024 and awarded to A/C Mechanical Refrigeration Ltd.	Complete
500 FORT TOWN DR - PRESCOTT	0.00	27,256.52				0.00	27,256.52	Foundation improvements at 500 Fort Town Drive. Initially budgeted in the operating budget but moved to capital as dollar amount meet capitalization threshold.	Complete
502 FORT TOWN DR - PRESCOTT	0.00	27,256.52				0.00	27,256.52	Foundation improvements at 502 Fort Town Drive. Initially budgeted in the operating budget but moved to capital as dollar amount meet capitalization threshold.	Complete
503 FORT TOWN DR - PRESCOTT	45,000.00	29,942.88				0.00	(15,057.12)	Windows awarded to Pat Lawless Windows, Doors & Siding.	Complete
56 BEDFORD -WESTPORT	0.00	17,451.84				0.00	17,451.84	Flooring budgeted in operating budget but over the capitalization threshold therefore moved to capital budget.	Complete
HPP CAPITAL PROJECT - BROCKVILLE	0.00	1,598,280.84				121,034.00	1,719,314.84	Sleep Cabin Project approved by JSC and awarded to NOW Housing for 25 Sleep Cabins.	Feb-25
VACANT LAND PURCHASE PARCEL 1 - BROCKVILLE	0.00	369,896.60				0.00	369,896.60	Approved per CW-029-2024. Funded from Housing Amortization Reserve.	Complete

UNITED COUNTIES OF LEEDS & GRENVILLE

2024 YEAR END CAPITAL REPORT

Actuals as of December 31, 2024

PROJECT	2024	2024	REALLOCATED	REALLOCATED	APPROVED TRANSFER	2025 CARRY OVER	VARIANCE	STATUS	ESTIMATED
	BUDGET	ACTUAL	TO (FROM) OTHER CAPITAL PROJECT	TO (FROM) OPERATING BUDGET	(FROM) RESERVES				COMPLETION
VACANT LAND PURCHASE PARCEL 2 - BROCKVILLE	0.00	69,976.45				0.00	69,976.45	Adjoining property to Parcel 1 above. Funded from Housing Amortization Reserve.	Complete
Total BETTERMENTS	1,014,284.00	3,044,709.49	0.00	0.00	0.00	121,034.00	2,151,459.49		
Total SOCIAL HOUSING	1,014,284.00	3,044,709.49	0.00	0.00	0.00	121,034.00	2,151,459.49		
TOTAL CAPITAL PROJECTS	63,003,553.00	59,107,940.69	0.00	(11,421.00)	(226,823.89)	7,995,755.42	3,861,898.22		
FUNDING SOURCES									
FEDERAL GAS TAX	(2,279,189.00)	0.00				2,279,189.00	0.00		
PROVINCIAL SUBSIDIES	(7,512,408.00)	15,400,851.90				490,221.00	8,378,664.90	Includes additional provincial subsidies: \$2.3 M subsidy claim for Road 43 Expansion Project, \$4.7M Construction Funding Grant for Maple View Lodge Expansion and 1.1M for the Cabin Projects .	
TRF FROM CARRY FORWARD RESERVE	(3,365,045.00)	1,415,795.79				1,352,643.72	(596,605.49)	Funds wil remain in Carry Forward Reserve for project completion or transfer into Amortization Reserves for projections complete.	
TRF FROM AMORTIZATION RESERVE	(9,939,503.00)	5,523,573.90		(11,421.00)	(226,823.89)	3,573,701.70	(1,080,472.29)	Funds will remain in Amortization Reserves	
PROCEEDS FROM LONG-TERM DEBT	(39,420,000.00)	36,404,967.26				0.00	(3,015,032.74)	Utilized less construction financing in 2024 than budgeted.	
FUNDRAISING IN-KIND DONATION	0.00	164,879.45					164,879.45	Donation of cable.	
NET IMPACT ON LEVY	(487,408.00)	197,872.39				300,000.00	10,464.39		
TOTAL FUNDING SOURCES	(63,003,553.00)	59,107,940.69		(11,421.00)	(226,823.89)	7,995,755.42	3,861,898.22		