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Warranties /References



Turner & Townsend

Report

Project Manager's Monthly Report Maple View Lodge Redevelopment

March 26, 2025

making the **difference**

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K1P 1A4

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Executive Summary - Maple View Lodge Redevelopment



Report Date

March 21, 2025

Prepared by

Hazem Osman /Mohamed AlAzab

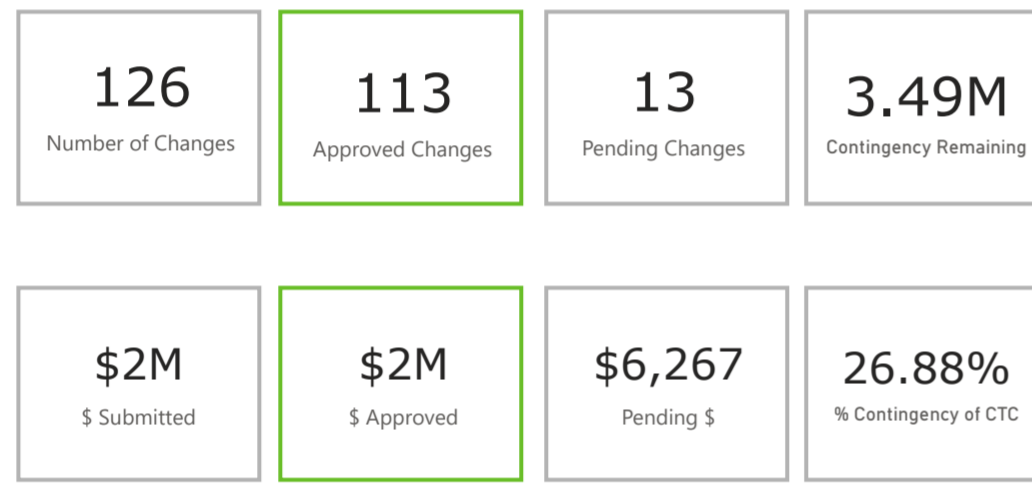
Checked by

Greg Stallard

Project Scope

The primary goal of this project is to build a new 192 bed residence adjacent to the existing one, that already owns 60-bed, and will be serving the aging population of the Town of Athens and the surrounding rural community.

Change Control Overview



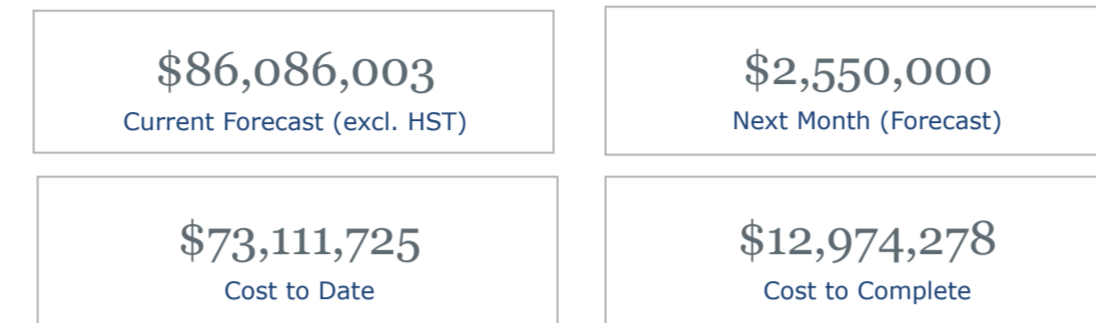
RAG Status

RAG Category	Commentary	RAG Status	Trend
Design	Coordination with operations teams for training and LTC requirements	Orange	→
Procurement	Procurement and awards ongoing for FF&E and signage package	Orange	→
Construction	Construction is in progress (94 % completion)	Green	→
Cost and Change	The total project cost of work, including contingency reserves, is complete to date by 94%	Green	→
Schedule	Proceeding as per scheduled occupancy date	Green	→
Summary	Project is targeting full occupancy on August 4th, 2025	Green	→

Risk Overview

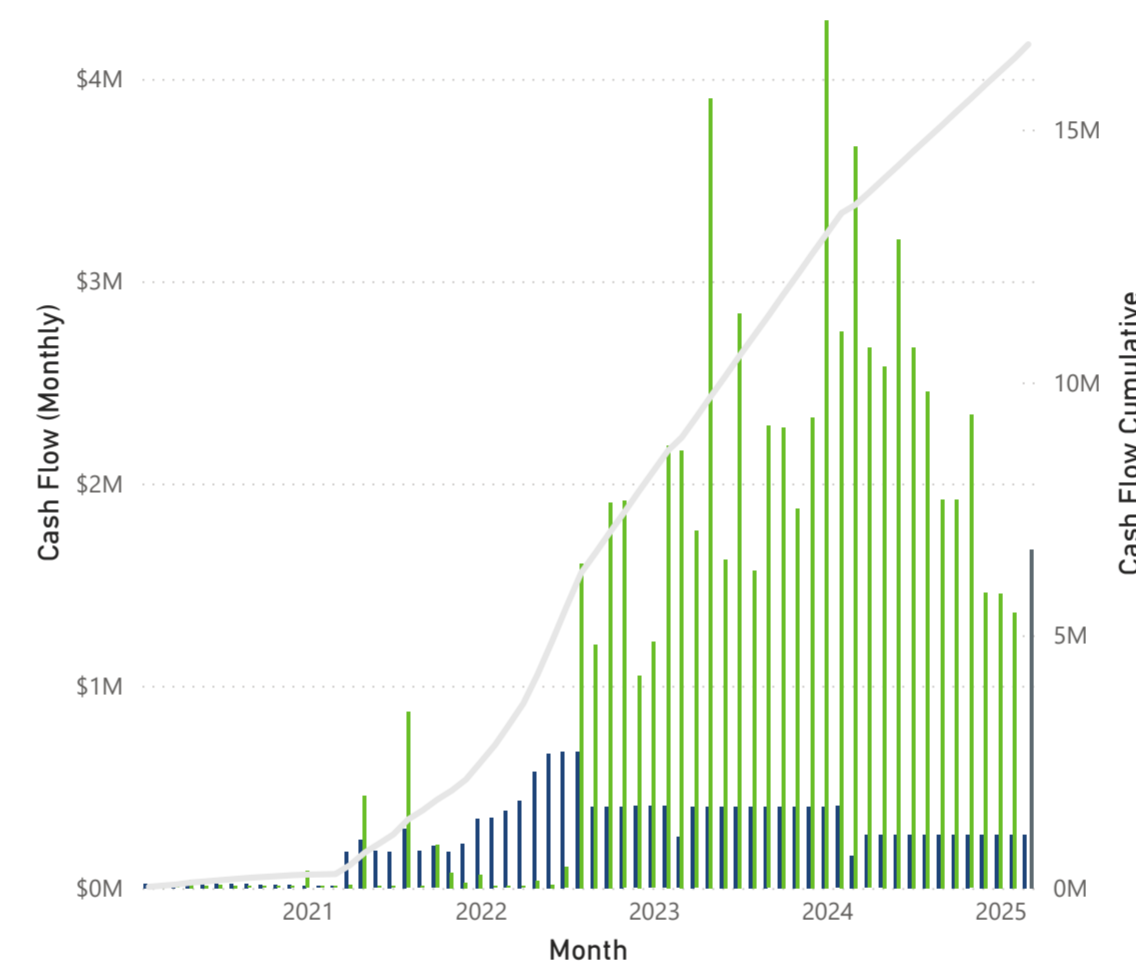


Financials Overview

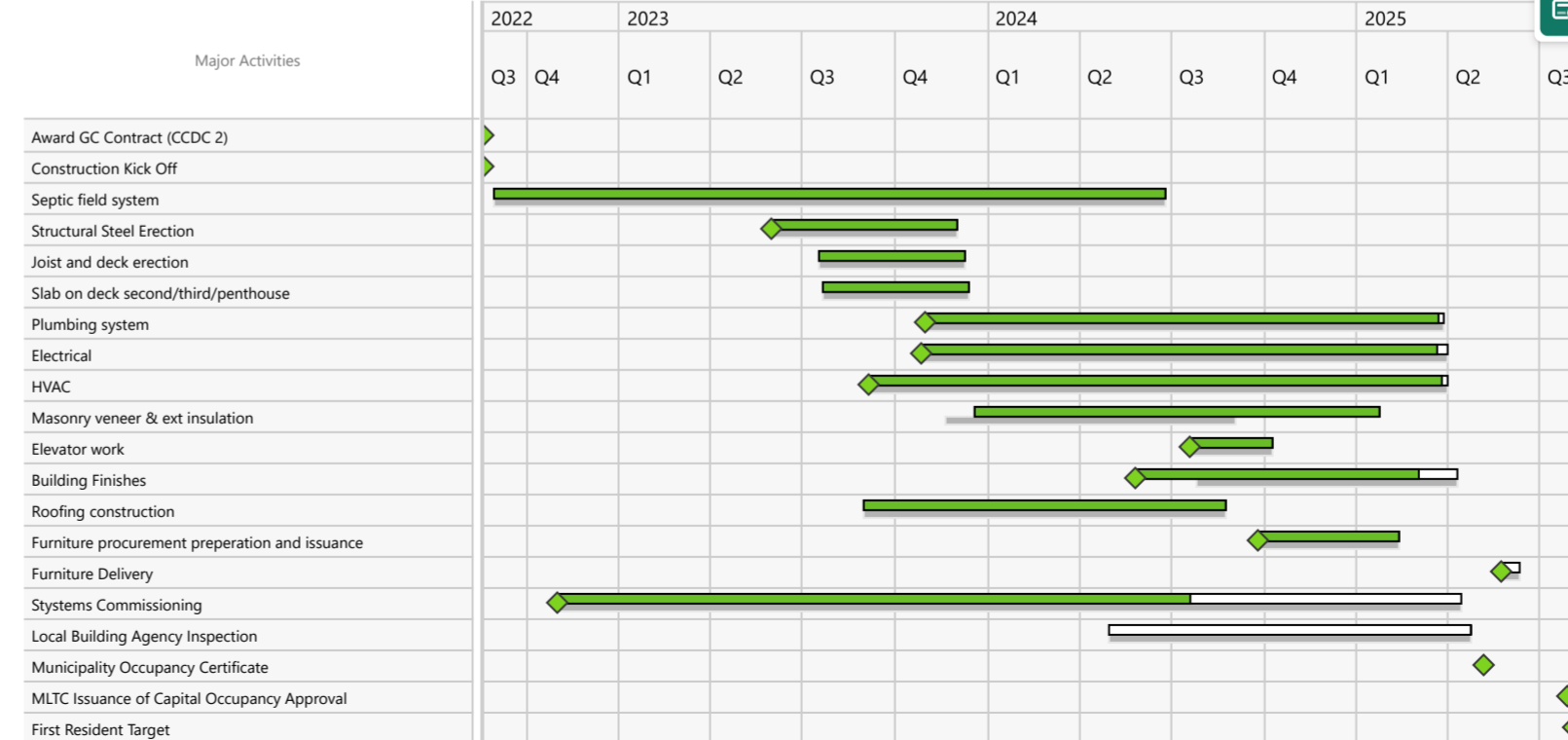


Cash Flow

● Budgeted (Monthly) ● Actual Cost ● Forecasted (Monthly) ● Cumulative Baseline



Schedule Gantt Chart



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Report Date	Description
21-Mar-2025	The overall construction progress is nearly 94% at this time
21-Mar-2025	Risk is controlled and mitigation plan is in place
21-Mar-2025	Project quality is controlled and being inspected and tested regularly meeting the project requirements
21-Mar-2025	Project is on budget with a Gross Cost to date of \$73,111,725 and Cost to Complete of \$12,974,278 (including reserve)
21-Mar-2025	Operational activities are being integrated into the overall project schedule for last-mile coordination
21-Mar-2025	Most of the FF&E packages have been awarded. Delivery is being coordinated with the construction schedule
21-Mar-2025	Commissioning has started for a few equipment. Commissioning plan is being detailed for the remaining equipment

Headlines and Achievements

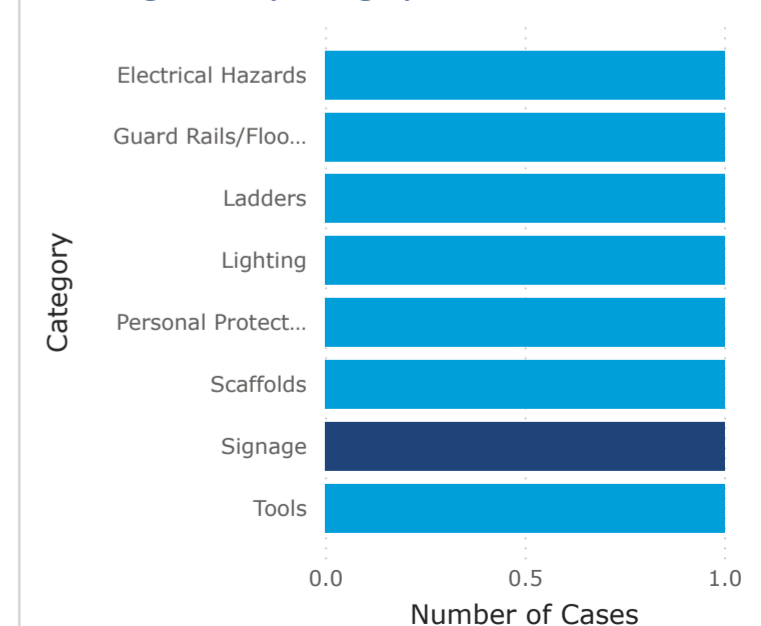
Report Date	Description
21-Mar-25	Bathrooms installation and bathroom carpentry, hardware, and countertops progressed
21-Mar-25	Bulkhead finishing in common areas (vestibules, living rooms, meeting rooms and elevator lobby)
21-Mar-25	Commissioning activities started on site
21-Mar-25	Corridor doorway jams installed
21-Mar-25	Doors and door handrails are installed
21-Mar-25	Exterior Furniture Tender review completed and award recommendation is prepared
21-Mar-25	Flooring installation progressed on all floors
21-Mar-25	Kept MLTC informed by issuing periodical reports and providing all necessary clarification and supporting documents
21-Mar-25	Millworks delivered and progressed on site.
21-Mar-25	Monitoring wells constructed and testing is planned soon
21-Mar-25	NW corridor handrail installed
21-Mar-25	Signage Tender issued to be closed on March 30th
21-Mar-25	Specialty lighting and lighting fixtures continued installation
21-Mar-25	Stone works almost completed
21-Mar-25	Wall painting continued on all floors

Upcoming Headlines and Achievements

Report Date	Description
21-Mar-25	Continue commissioning plan and functioning testing
21-Mar-25	Continue finishings at all levels
21-Mar-25	Intergrated Testing Plan to be coordinated for site inspection
21-Mar-25	Newterra system completion of loose items and preparation of commissioning

Health & Safety Overview

Investigations by Category





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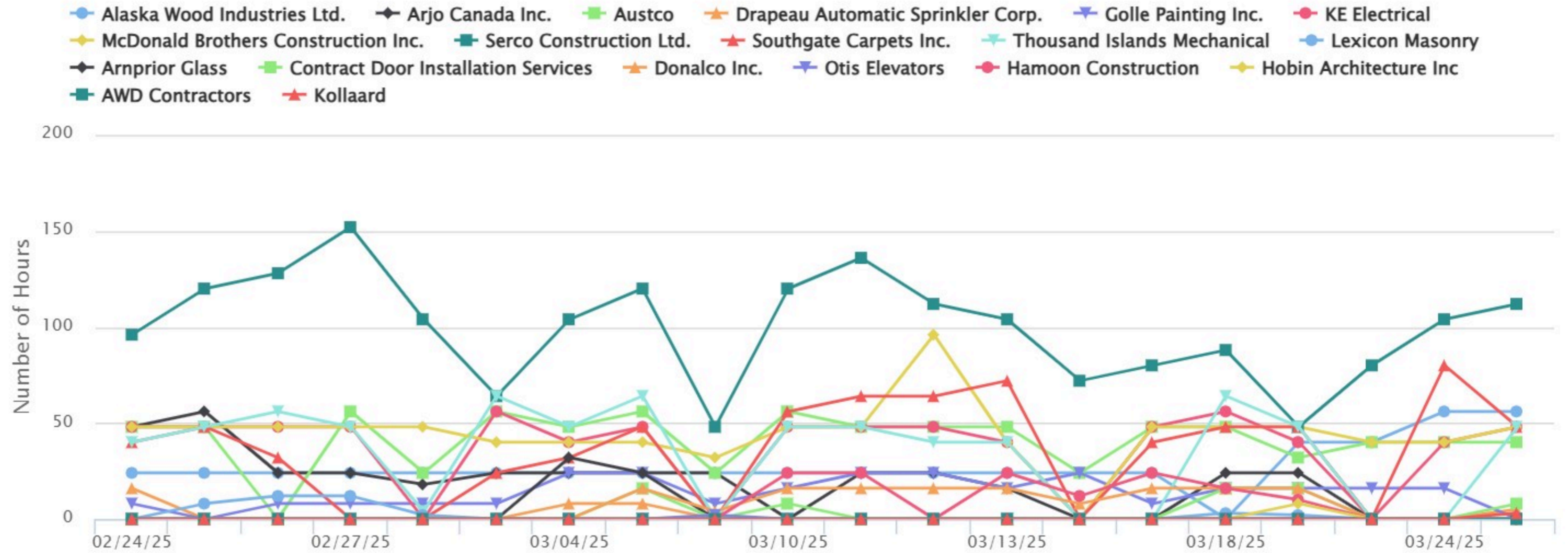


Warranties /References

Site Manpower

Manpower for the last month has been the following, showing an average day count of between 50-60 workers.

MANPOWER GRAPH





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Warranties/References

Health and Safety

Health and Safety Information/Updates

Ref ID	Description
Ref 1	All workers on site ere their required PPE for the project and their respective tasks
Ref 2	All tools in use had their daily inspections completed
Ref 3	All required signage was in place where required
Ref 4	No electrical hazards were observed during this inspection
Ref 7	All required guardrails and barriers were installed and met all requirements
Ref 8	All ladders in use meet requirements of proper class and are maintained in good working condition
Ref 8	Lighting was sufficient throughout the project
Ref 09	A baker scaffold was observed missing a proper connective device to secure a wheel

8
Raised in the last 30 days

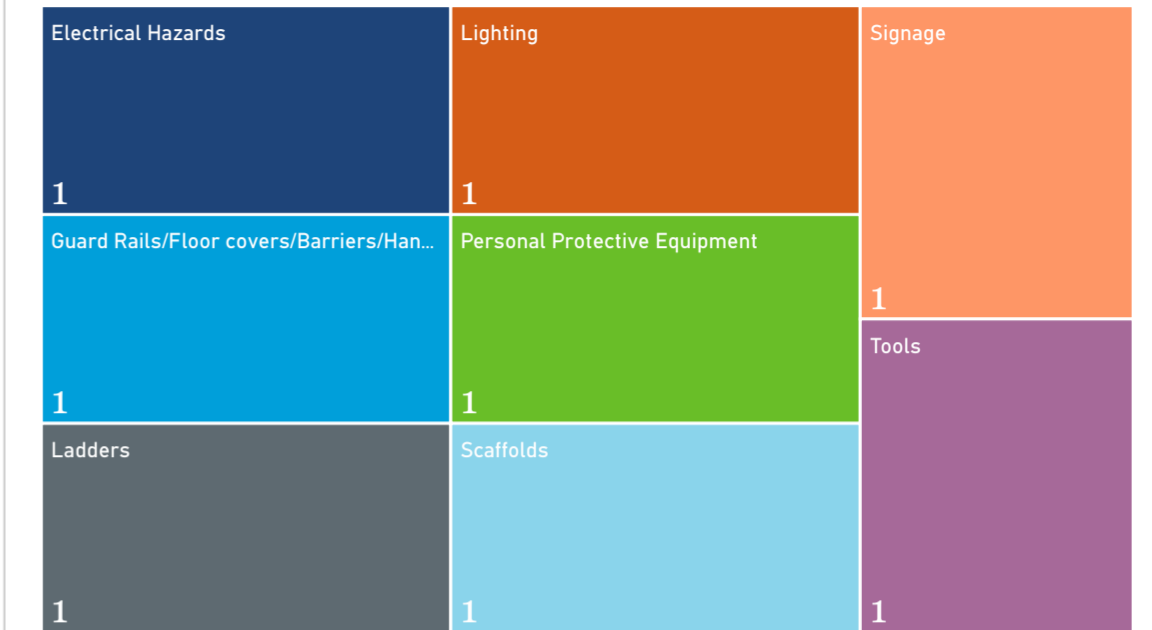
0
Raised and Completed within the last 30 days

0
Raised over 30 days ago

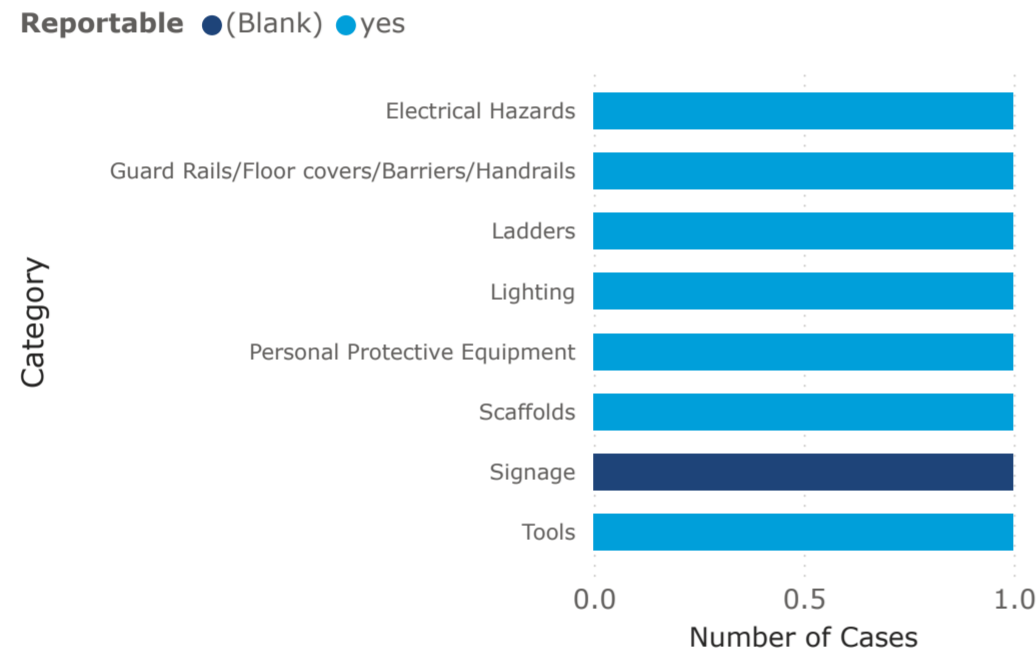
0
Total - Not Completed in Timescale

0
Total - Completed in Timescale

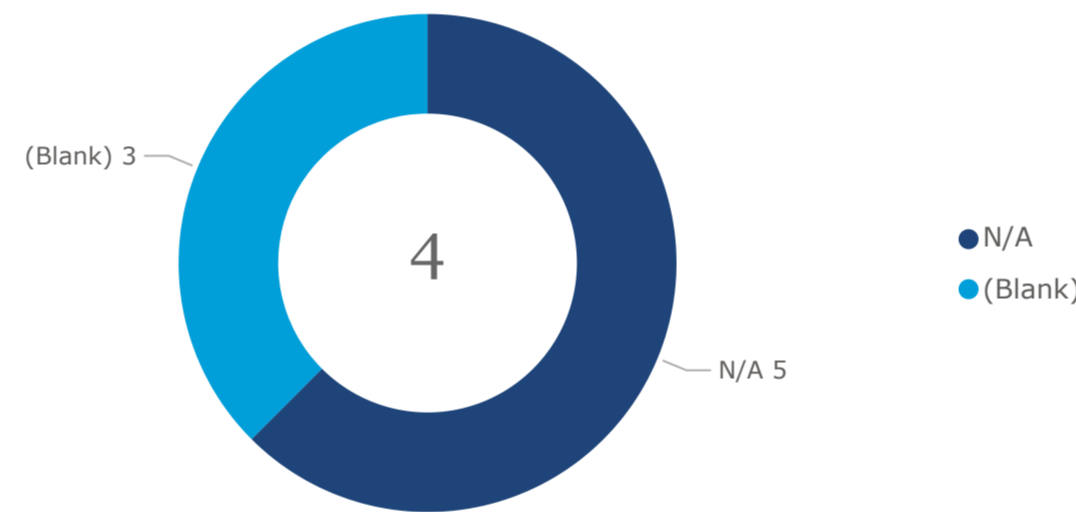
H&S Investigations by Type



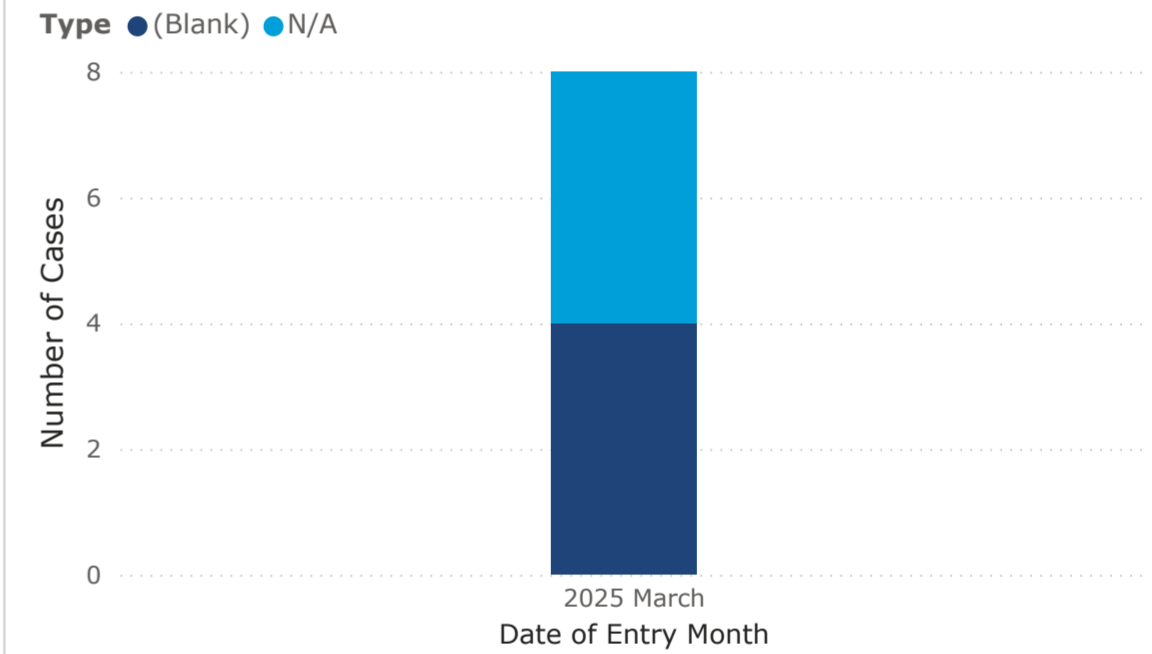
H&S Investigations by Category



Reports by Investigation level



Health and Safety Trend



Health and Safety - Case Details

Date of Entry	Ref ID	Category	Description	Actual Severity	Completed within timescale?	Investigation comments
21-Mar-2025	Ref 1	Personal Protective Equipment	All workers on site ere their required PPE for the project and their respective tasks	N/A	N/A	✗ -
21-Mar-2025	Ref 2	Tools	All tools in use had their daily inspections completed	N/A	N/A	✗ -
21-Mar-2025	Ref 3	Signage	All required signage was in place where required	N/A	N/A	✗ -
21-Mar-2025	Ref 4	Electrical Hazards	No electrical hazards were observed during this inspection	N/A	N/A	✗ -
21-Mar-2025	Ref 7	Guard Rails/Floor covers/Barriers/Handrails	All required guardrails and barriers were installed and met all requirements	N/A	N/A	✗ -
21-Mar-2025	Ref 8	Ladders	All ladders in use meet requirements of proper class and are maintained in good working condition	N/A	N/A	✗ -
21-Mar-2025	Ref 8	Lighting	Lighting was sufficient throughout the project	N/A	N/A	✗ -
21-Mar-2025	Ref 09	Scaffolds	A baker scaffold was observed missing a proper connective device to secure a wheel	N/A	N/A	✗ It is strongly advised that the connective device be replaced as soon as possible



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13

Completed

5

In Progress

5

Not Started

1

Early Milestones

1

Late Milestones

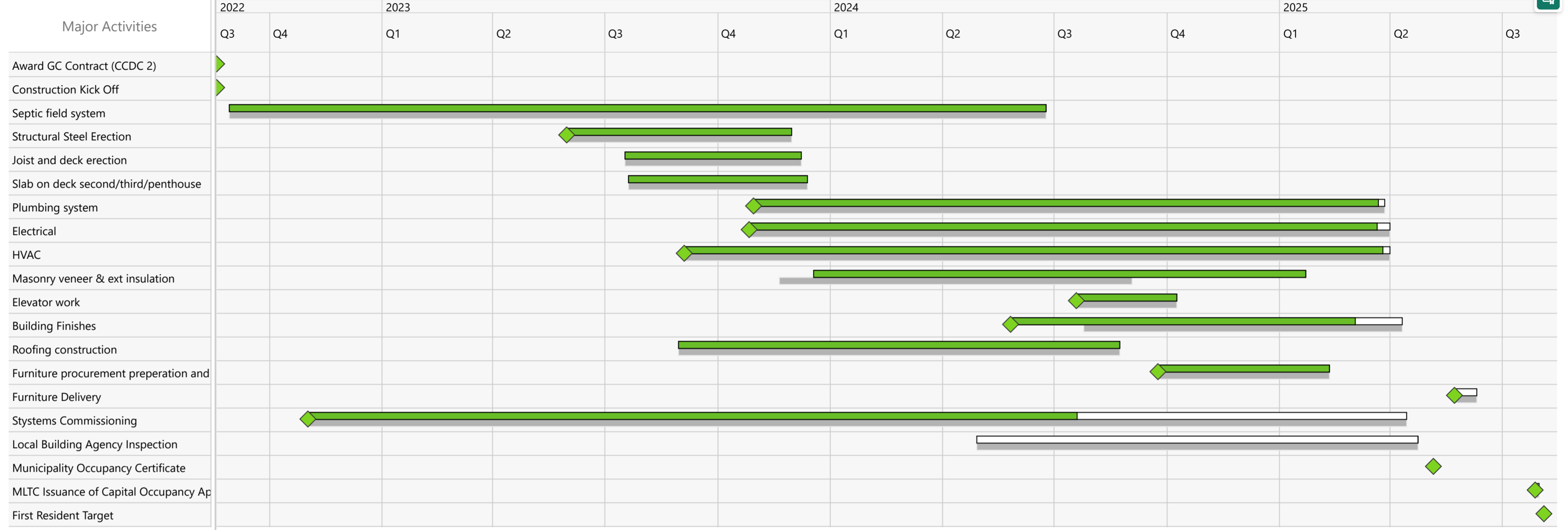
21

On Baseline

0

Late and Critical

Schedule Gantt Chart



Schedule Details

Task ID	Task Name	Start Date	Baseline Start Date	End Date	Baseline End Date	Physical % Complete	Further Information
M_01	RFP for Project Management Services	7/3/2019	7/3/2019	11/12/2019	11/12/2019	100.00%	
M_02	Project Plannign and Initiation	11/13/2019	11/13/2019	6/9/2020	6/9/2020	100.00%	
M_03	Design Progress	6/10/2020	6/10/2020	5/20/2022	5/20/2022	100.00%	
M_04	Award GC Contract (CCDC 2)	8/19/2022	8/19/2022	8/19/2022	8/19/2022	100.00%	
M_05	Construction Kick Off	8/19/2022	8/19/2022	8/19/2022	8/19/2022	100.00%	
M_06	Septic field system	8/29/2022	8/29/2022	6/24/2024	6/24/2024	100.00%	
M_07	Structural Steel Erection	5/31/2023	5/31/2023	11/30/2023	11/30/2023	100.00%	
M_08	Joist and deck erection	7/17/2023	7/17/2023	12/8/2023	12/8/2023	100.00%	
M_09	Slab on deck second/third/penthouse	7/20/2023	7/20/2023	12/13/2023	12/13/2023	100.00%	
M_10	Plumbing system	10/30/2023	10/30/2023	3/27/2025	3/27/2025	99.00%	
M_11	Electrical	10/27/2023	10/27/2023	3/31/2025	3/31/2025	98.00%	
M_12	HVAC	9/4/2023	9/4/2023	3/31/2025	3/31/2025	99.00%	
M_13	Masonry veneer & ext insulation	12/18/2023	11/20/2023	1/22/2025	9/2/2024	100.00%	
M_14	Elevator work	7/19/2024	7/19/2024	10/9/2024	10/9/2024	100.00%	
M_15	Building Finishes	5/27/2024	7/25/2024	4/10/2025	4/10/2025	88.00%	
M_16	Roofing construction	8/30/2023	8/30/2023	8/23/2024	8/23/2024	100.00%	
M_17	Furniture procurement preparation and issuance	9/24/2024	9/24/2024	2/10/2025	2/10/2025	100.00%	
M_18	Furniture Delivery	5/23/2025	5/23/2025	6/10/2025	6/10/2025	0.00%	
M_19	Stystems Commissioning	11/1/2022	11/1/2022	4/14/2025	4/14/2025	70.00%	
M_20	Local Building Agency Inspection	4/23/2025	4/23/2025	4/29/2024	4/29/2024	0.00%	
M_21	Municipality Occupancy Certificate	5/6/2025	5/6/2025	5/7/2025	5/7/2025	0.00%	
M_22	MLTC Issuance of Capital Occupancy Approval	7/28/2025	7/28/2025	7/31/2025	7/31/2025	0.00%	
M_23	First Resident Target	8/4/2025	8/4/2025	8/4/2025	8/4/2025	0.00%	



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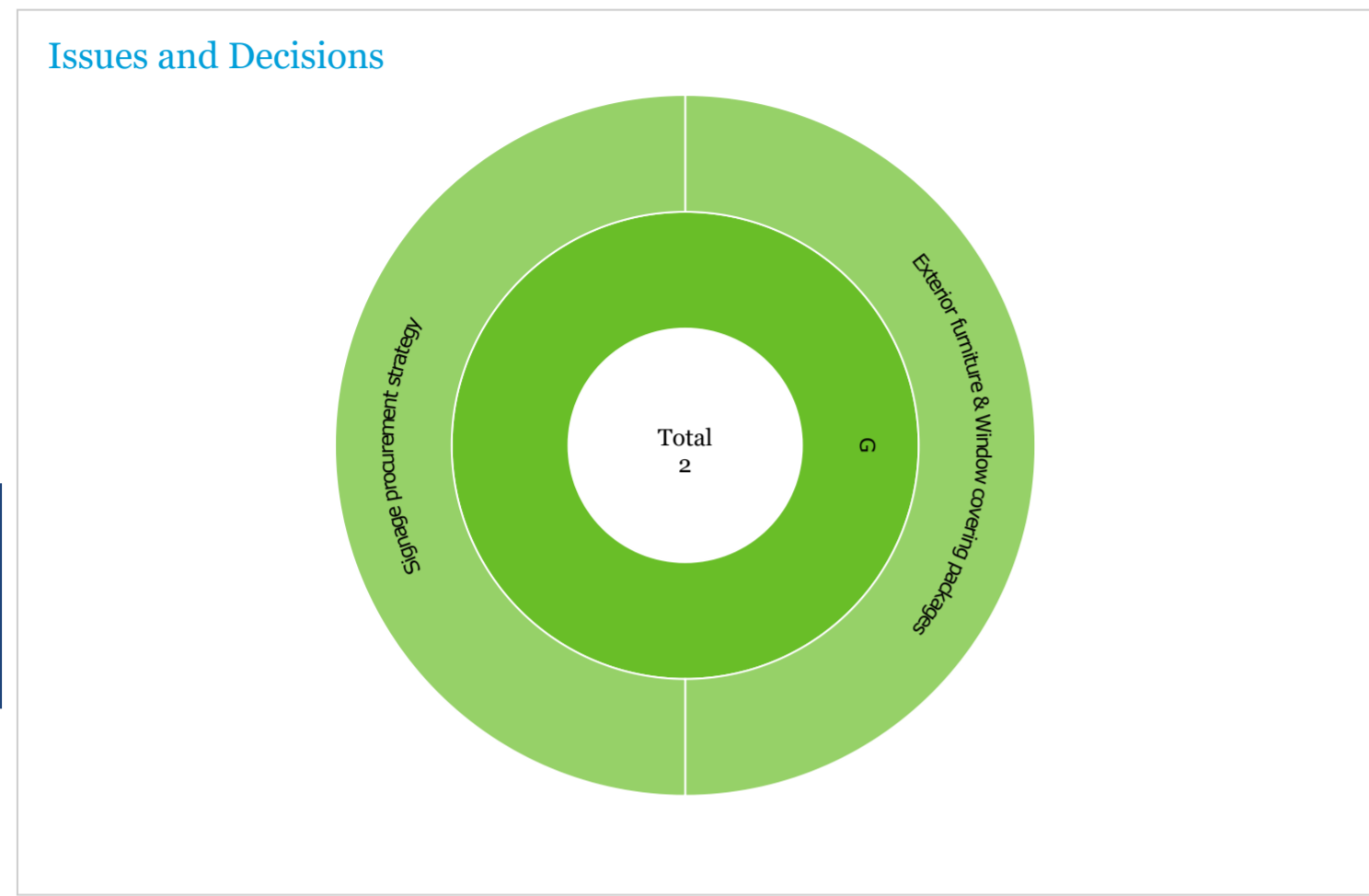
Stakeholder Management



Warranties /References

Issues and Decisions

0 High Urgency	0 Medium Urgency	2 Low Urgency	Issues and Decisions		2 Completed	0 Remaining	0 Overdue Actions	0 Overdue within one week
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Issues and Decisions - Detail

Heading	Description/Impact	Date Completed	Action required	Days until Overdue	RAG
Exterior furniture & Window covering packages	Under technical and operational evaluation (Decision for award is pending)		Thursday, April 10, 2025	15	
Signage procurement strategy	Award strategy to be confirmed		Thursday, April 10, 2025	15	



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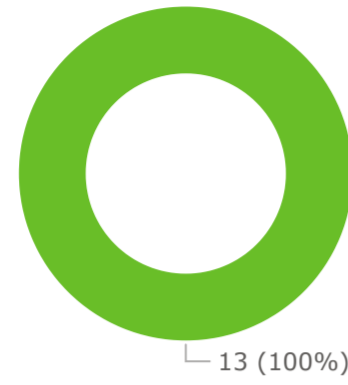
Stakeholder Management



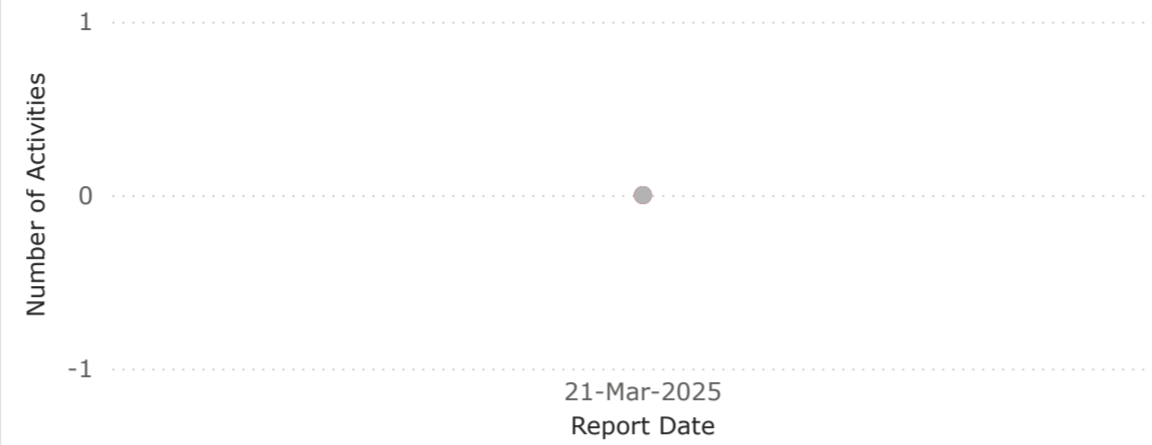
Warranties /References

Consultant Progress

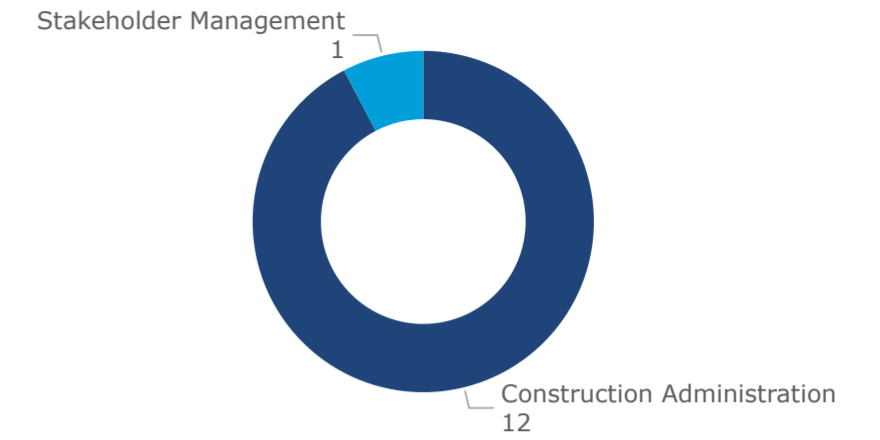
Status



Red RAG Activities



Activities Raised

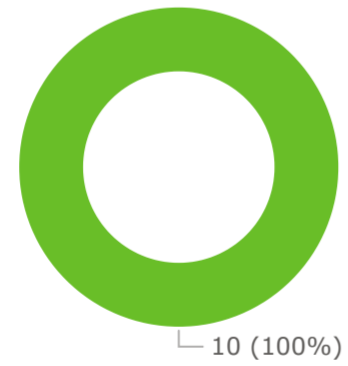


Consultant Progress - Breakdown

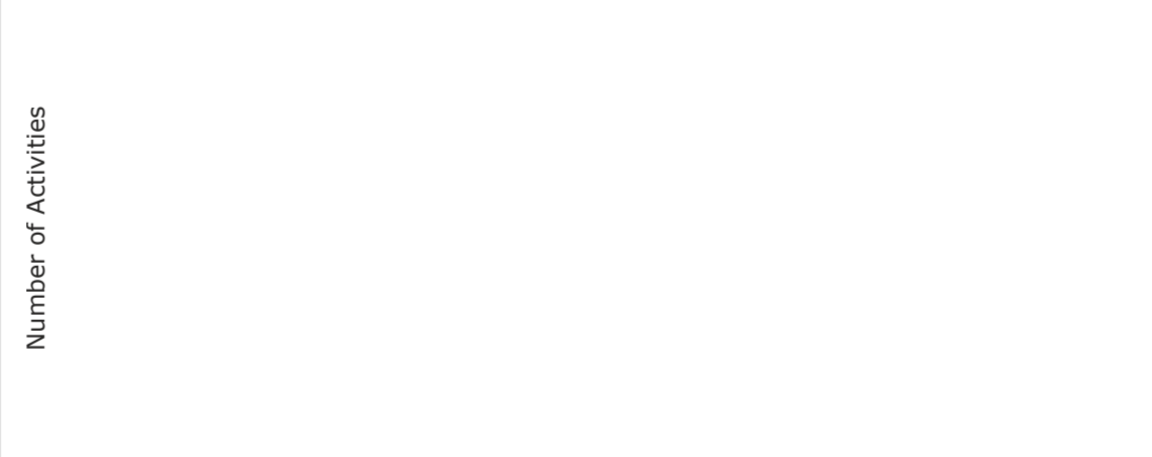
Activity	Consultant	Description	RAG
Construction Administration	Project Manager	Maintained close coordination with the GC to coordinate for construction meeting, construction progress, and necessary work permits.	Green
Construction Administration	Commissioning Agent	Commissioning activities started on site	Green
Construction Administration	Prime Consultant	Continued construction coordination and resolving site issues	Green
Construction Administration	Project Manager/GC	Continuous coordination of IT items to integrate with the base construction packages and commissioning schedule	Green
Construction Administration	Project Manager	Coordinate, control and follow up for the change orders' approvals	Green
Construction Administration	Prime Consultant	Coordination between contractor and subconsultants for review and assessment of change orders	Green
Construction Administration	Project Manager	Four of the FF&E tenders have been closed. One package awarded, other packages reviewed and prepared recommendations for award	Green
Construction Administration	Project Manager	Implemented the construction communication strategy and meet the challenges of staff medical leave and ensure maintained flow of information among the project teams	Green
Construction Administration	Project Manager	Kept MLTC informed by issuing periodical reports and providing all necessary clarifications and supporting documents	Green
Stakeholder Management	Project Manager	Lead bi-weekly Project Team meeting with UCLG, MVL leadership, and HAI	Green
Construction Administration	Project Manager	Monitored and controlled the risk and updated the risk status to reflect cost of the risk, reviewed the mitigation plans and identify residual risks	Green
Construction Administration	Newterra	Preparation and coordination for Newterra system commissioning by end of April.	Green
Construction Administration	Fire Testing Consultant	Revised report related to ULC S1001 Integrated Systems Training concluded. Preparing for site inspections	Green

Contractor Progress

Status



Red RAG Activities



Activities Raised



Contractor Progress - Breakdown

Activity	Contractor	Description	RAG
Contractors Activities	MBC	Flooring installation progressed on all floors	Green
Contractors Activities	MBC	NW corridor handrail installed	Green
Contractors Activities	MBC	Specialty lighting and lighting fixtures continued installation	Green
Contractors Activities	MBC	Wall painting continued on all floors	Green
Contractors Activities	MVL	Bathrooms installation and bathroom carpentry, hardware, and countertops progressed	Green
Contractors Activities	MVL	Bulkhead finishing in common areas (vestibules, living rooms, meeting rooms and elevator lobby)	Green
Contractors Activities	MVL	Corridor doorway jams installed	Green
Contractors Activities	MVL	Doors and door handrails are installed	Green
Contractors Activities	MVL	Millworks delivered and progressed on site.	Green
Contractors Activities	MVL	Stone works almost completed	Green



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Financial Commentary

This cost plan will continue to be updated as the project progresses, and all remaining commitments and invoices are processed for the project

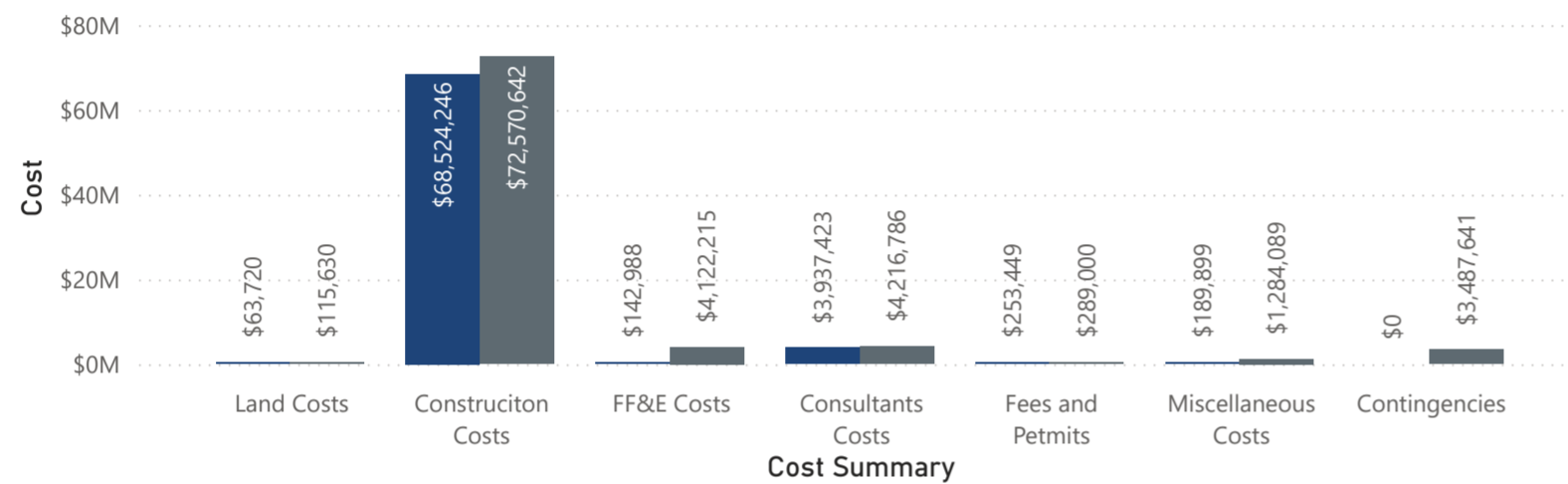
As the project progresses the project forecast will be monitored and continue to be updated monthly

The approved project forecast remained as the previous reporting period . The below construction cost is based on the GC contract value

Some fundraising items have been implemented in the change order. Other items are still under review and pricing

Cost Report

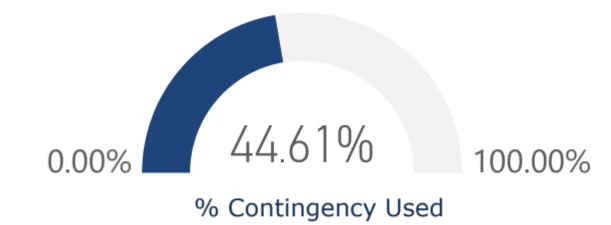
● Cost to Date ● Forecast Completion Cost



\$86,086,003
Current Forecast (excl. HST)

(Blank)
Next Month (Forecast)

\$12,974,278
Cost to Complete

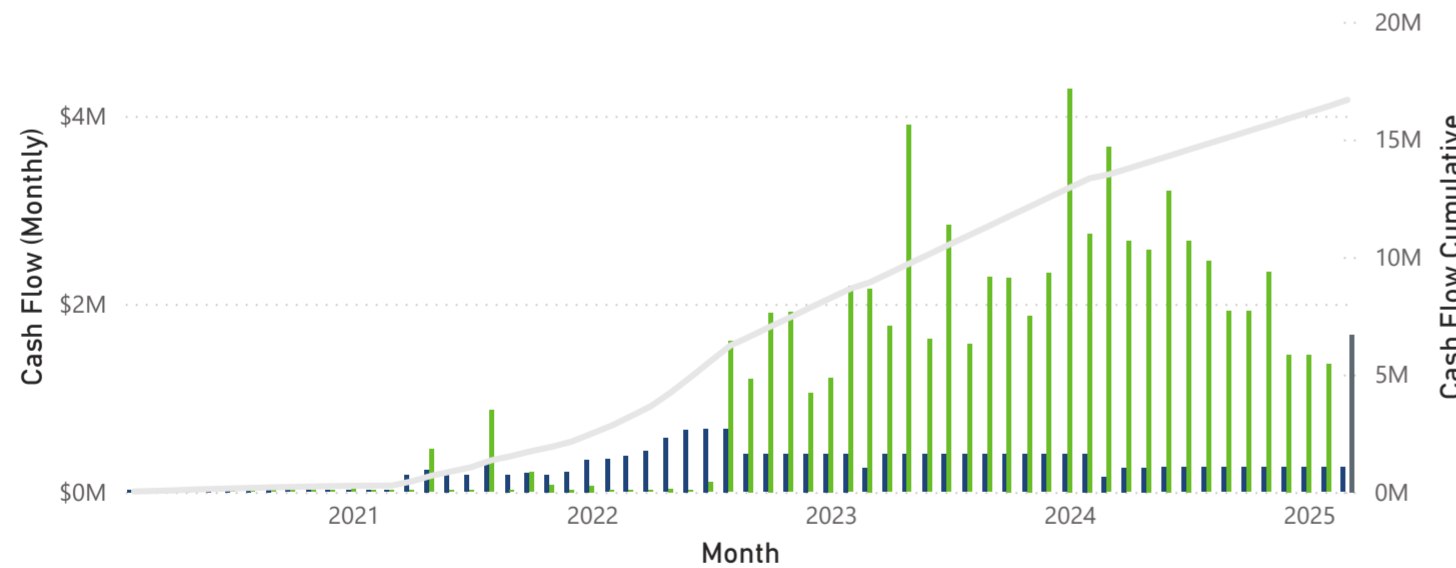


26.88%
% Contingency of CTC

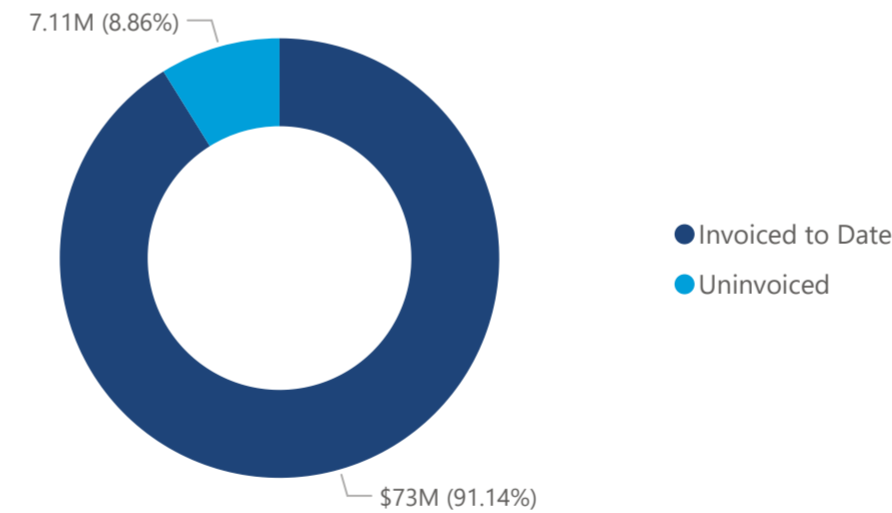
3.49M
Contingency Remaining

Cash Flow

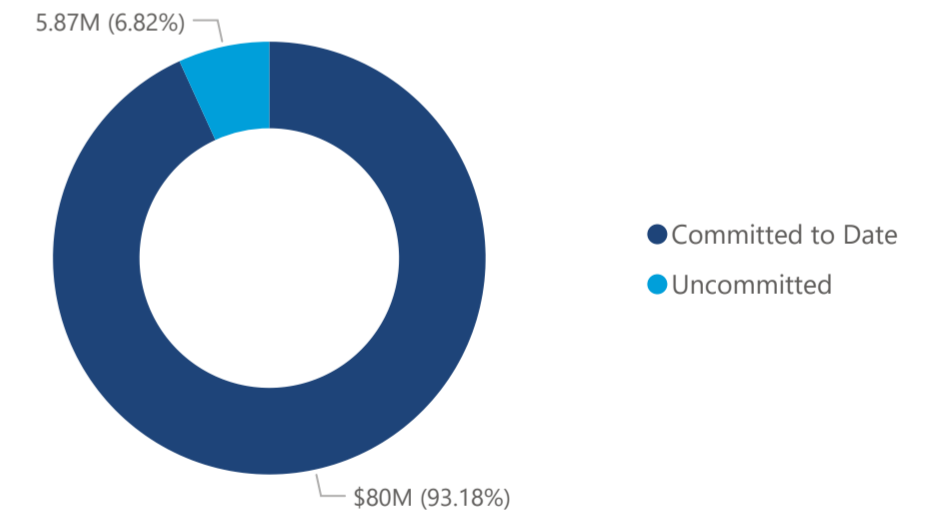
● Budgeted (Monthly) ● Actual Cost ● Forecasted (Monthly) ● Cumulative Baseline



Invoiced and Uninvoiced



Committed and Uncommitted



Cost Summary	Previous Budget	Budgeted Total Cost	Committed to Date	Current Forecast (incl HST)	Variance	Cost to Date (excl. HST)	Cost to Complete (excl. HST)
Land Costs	\$93,500	\$97,145	\$97,145	\$115,630	\$18,485	\$63,720	\$51,910
Construction Costs	\$47,737,044	\$71,843,457	\$72,415,339	\$72,570,642	\$727,185	\$68,524,246	\$4,046,396
FF&E Costs	\$3,588,728	\$4,122,215	\$2,976,428	\$4,122,215	\$0	\$142,988	\$3,979,227
Consultants Costs	\$3,745,121	\$4,209,099	\$4,248,050	\$4,216,786	\$7,687	\$3,937,423	\$279,363
Fees and Petmits	\$814,000	\$289,000	\$252,922	\$289,000	\$0	\$253,449	\$35,551
Miscellaneous Costs	\$1,227,462	\$1,275,555	\$228,128	\$1,284,089	\$8,534	\$189,899	\$1,094,190
Contingencies	\$6,297,070	\$4,249,532	\$0	\$3,487,641	(\$761,891)	\$0	\$3,487,641
Total	\$63,502,925	\$86,086,003	\$80,218,011	\$86,086,003	\$0	\$73,111,725	\$12,974,278



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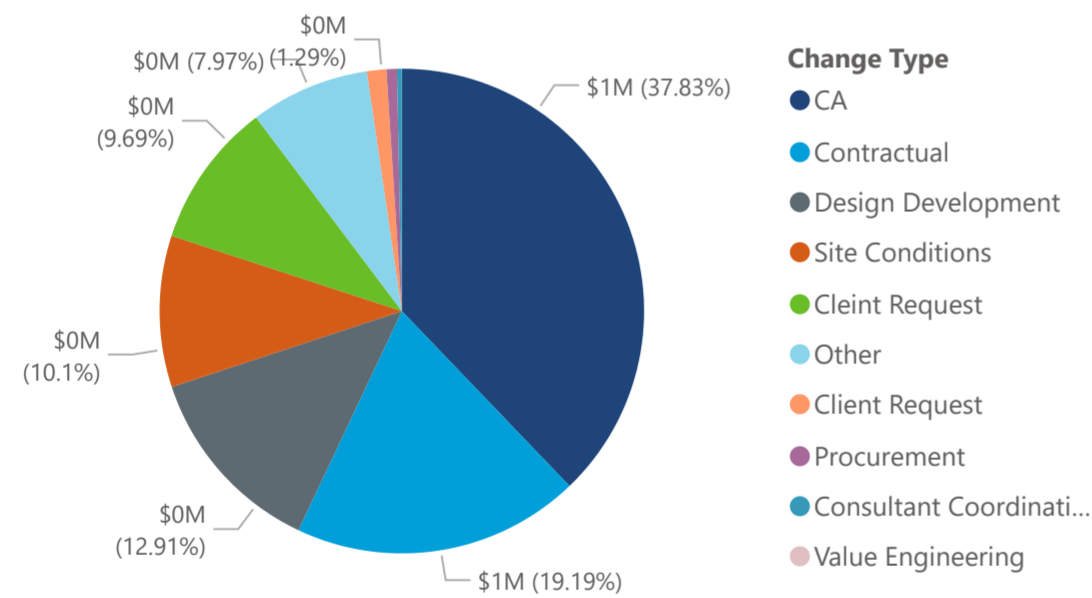
Warranties/References

Change Control

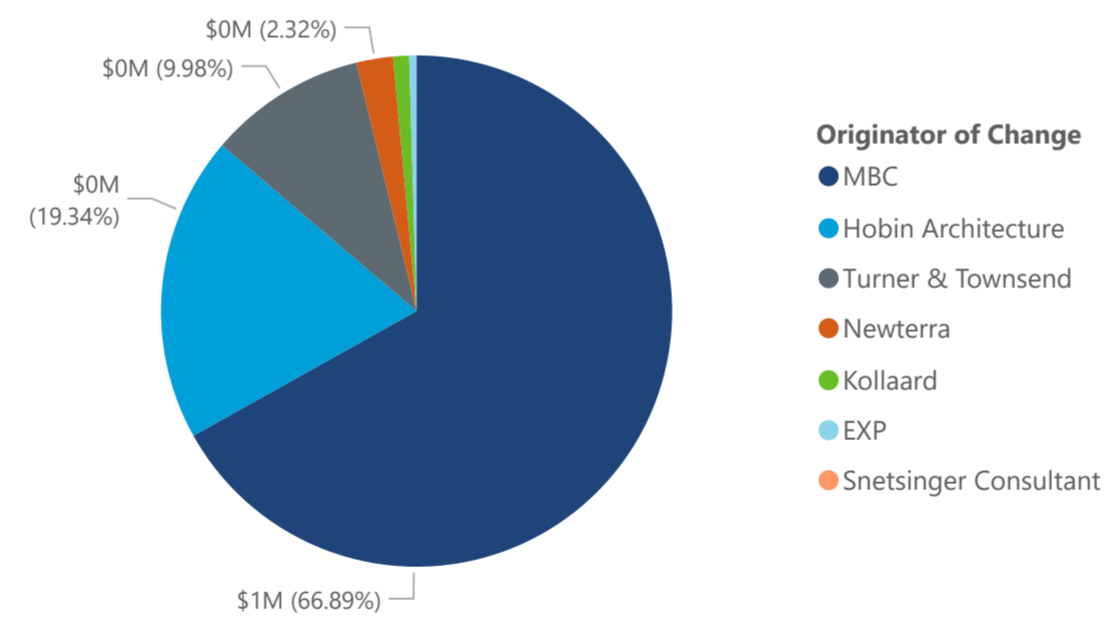
Change Control Detail

Change Type	Anticipated Changes \$	Approved Changes \$	Total Change Amount by Type
CA		\$1,061,608	\$1,061,608
Cleint Request	(\$1,708)	\$273,723	\$272,016
Client Request	\$0	\$36,332	\$36,332
Consultant Coordination		\$8,784	\$8,784
Contractual		\$538,523	\$538,523
Design Development	\$5,205	\$356,943	\$362,148
Other	\$0	\$223,695	\$223,695
Procurement	\$19,608		\$19,608
Site Conditions		\$283,402	\$283,402
Value Engineering	(\$16,837)	(\$998,074)	(\$1,014,911)
Total	\$6,267	\$1,784,937	\$1,791,204

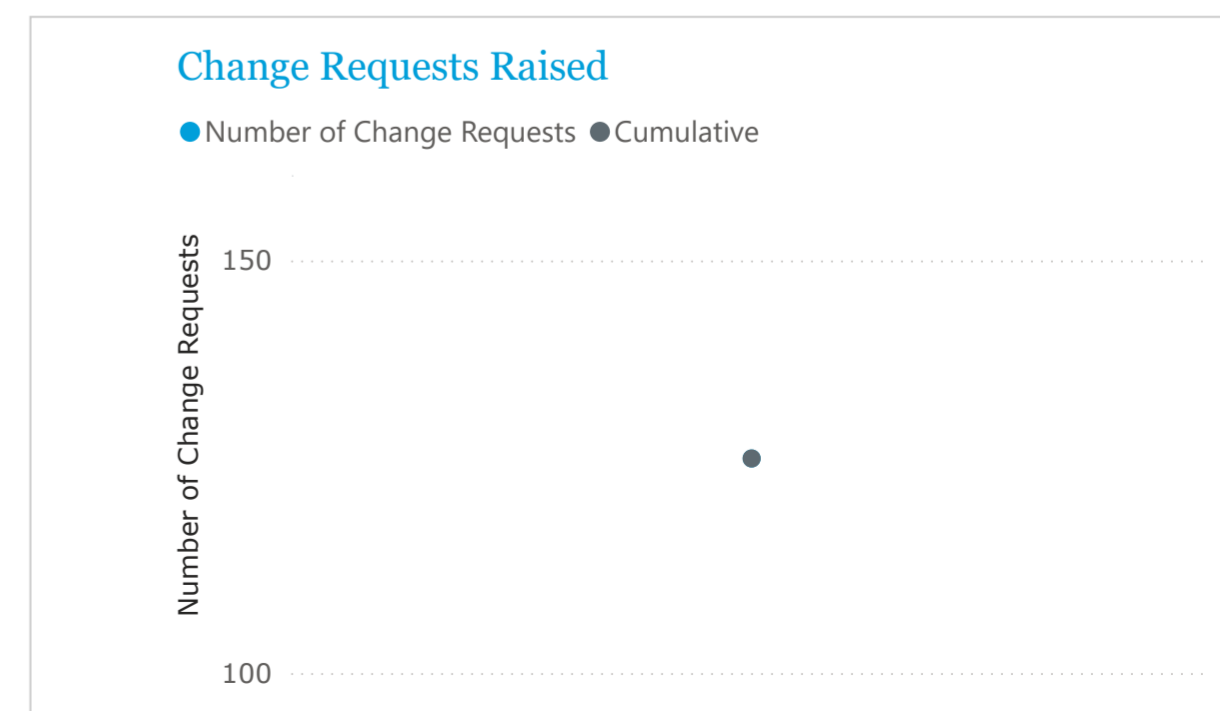
Amount by Change Type



Amount by Change Originator



126 Total Number of Changes Submitted	\$2M \$ Total Changes Submitted
113 Approved Changes	\$2M Approved Changes \$
13 Pending Changes	\$6,267 Pending \$
0 Cancelled	0.00 Cancelled \$
0 Proceeding at Risk	0.00 Proceeding at Risk \$





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Risk Register

Scale	Description	Cost Impact	Schedule Impact
5	Severe	>\$8M	> 6 Months
4	Major	\$3M-\$8M	3-6 Months
3	Moderate	\$1M-\$3M	1-3 Months
2	Minor	\$500k-\$1M	2 Weeks- 1 Month
1	Insignificant	<\$500k	1-2 Weeks

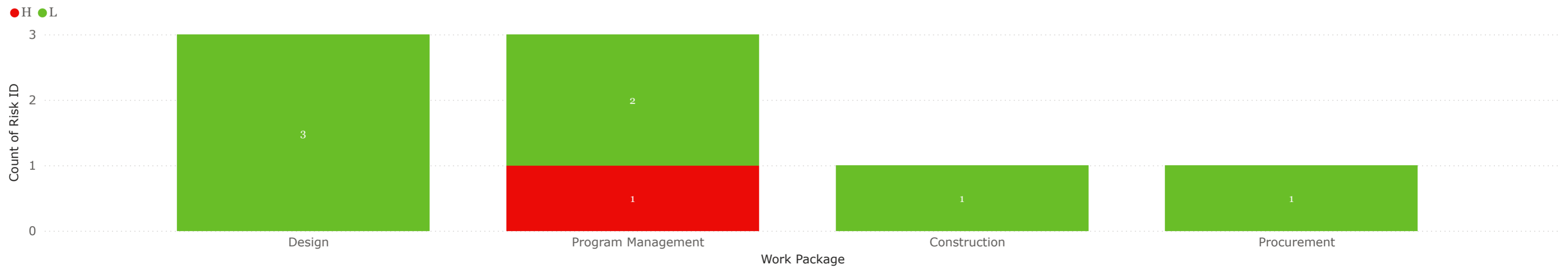
Risk Tree Map



Current Top Risks

Risk ID	Title	Effect	Actions for Next Period	Cost Impact (0-5)	Schedule Impact (0-5)	Risk Level
1	Owner/end-user-driven design changes	Which will require redesign to incorporate changes	Changes must be addressed through Change Control System. Update- maintaining coordination with MLTC for awareness of potential changes	0	2	L
2	MLTC approvals	Resulting in significant delay to occupancy	T&T to keep MLTC informed on project performance, progress, challenges, and changes (design changes must be flagged to MLTC). T&T to engage MLTC in critical decisions when applicable	0	3	H
3	Safety Incident	Which can lead to serious incidents, reputational and media damage to stakeholders, action from MoL. Near misses not being reported, failing to respect tag-out systems, not inspecting their equipment or using equipment despite identifying issues are all examples	MBC will continue to reinforce their site safety program and ensure subtrades are respecting. Moreover, most of the risky activities have been completed.	0	2	L
4	Waste Water System Integration	Leading to complications and delays to commissioning the facilities	Installation is nearly complete at this stage. Contract to be awarded to Clearford (update expected spring 2024)	0	1	L
5	Trade Insolvency and Tariffs	Resulting in retendering, quality of work/compatibility concerns, schedule delays and costs to acquire a new vendor, gaps in responsibilities and warranties	Contractor and consultants are familiar with many of the subtrades involved. Also considering that most of the project has been procured and completed	0	2	L
6	RFI Processing Time	Leading to delays of relevant design and construction activities	Following RFI process. Update - Work is progressing well, RFIs have been very smooth. Regular site visits support sharing of information	0	1	L
7	Hydro Service Connection	Leading to delays of switchboard shop drawings or disruption of service once tied-in to existing network	Coordinating with Endbridge to get service in summer 2023 as required for winter heat requirements	2	0	L
8	Municipality Approvals	Resulting in significant delay to occupancy	T&T to coordinate between project teams and contact municipality on timely manner addressing requirements	0	2	L

Risk by Function





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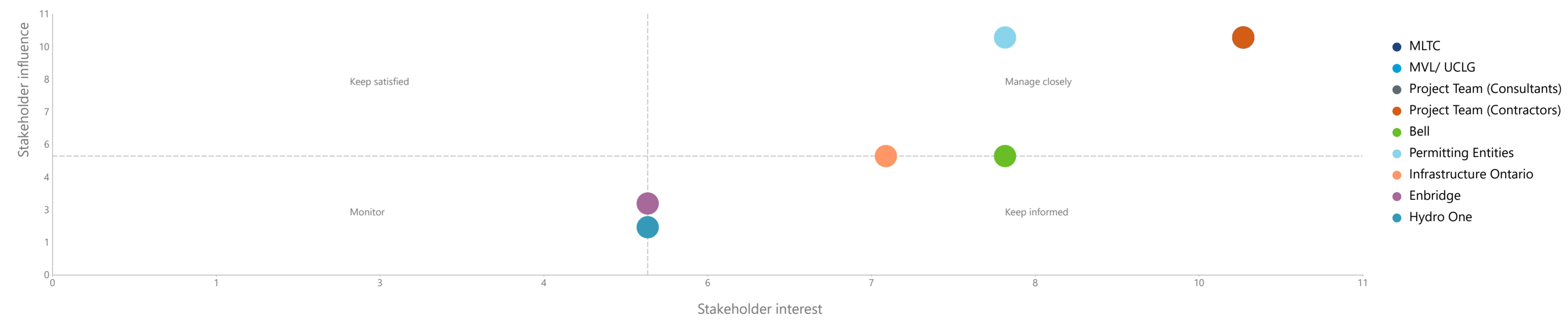
Warranties /References

Stakeholder Management

Stakeholder Management Detail

Stakeholder Organisation	Description	Status
Bell	Service provider with interest from a competitive point of view. Average influence, which is limited to the relevant technical aspects and relevant procurement.	
Enbridge	Service provider with average level of interest and no major influence during construction except for potential construction saving. Coordination is ongoing to ensure early provision of service for construction benefit.	
Hydro One	Service provider with average level of interest and low influence except for specialized technical aspects. Informed at the concerned level of hydro requirements and relevant coordination.	
Infrastructure Ontario	No technical influence, but mainly financial interests as a funding entity interested in monitoring progress.	
MLTC	MLTC is the prime stakeholder and prime influencer of this project. Kept informed with the satisfactory level of reporting information specified by their organization. Their influence is very high on the success of the project.	
MVL/ UCLG	End User and main developer of the project. Very high interest in the success of the project and very high influence on decision making. Full information, full engagement, and close coordination	
Permitting Entities	Including municipal and ministry bodies responsible for permitting. Above average interest and high interest as law forcing and issuers of permits. Should be kept informed for relevant technical information and by-law implementation.	
Project Team (Consultants)	Including the PM/CM, Prime Consultant, and sub consultants. Very high interest and very high influence on the project success. They are collectively responsible for developing the project, monitoring controlling, and mutual coordination, Responsible also for reporting and implementation of the project.	
Project Team (Contractors)	Including the General Contractor, sub contractors, specialty trades, and vendors. Very high interest and very high influence on the project success. They are collectively responsible for implementing the project, and mutual coordination, Responsible also for reporting and progress.	

Influence and Interest Matrix





Navigation



Executive Summary



Health & Safety



Schedule



Issues and Decisions



Progress



Financials



Change Control



Risk



Consultation & Approvals



Stakeholder Management



Warranties /References

Appendices

Reference Information

Appendix

- 1) Construction Progress
- 2) Cost Plan
- 3) Master Schedule
- 4) Change Management Log
- 5) Risk Register



Navigation



Executive Summary



Health & Safety



Schedule



Issues and Decisions



Progress



Financials



Change Control



Risk



Consultation & Approvals



Stakeholder Management



Warranties /References

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SW Semi Private Counter Tops
Complete



SW 3rd Floor Dining Room Flooring ...



SW 3rd Floor Common Corridor Flooring



NW 3rd Floor Corridor Doorway Jams



NW 3rd Dining Room Specialty Lighting



NW 3rd Floor Care Centre/Sun Room
Door Jams



1080 Refrigerated Garb/Recycling



SW Ground Floor Private Suite Corridor
Doors/Flooring



Ground Floor SW Semi Private Corridor
Doors and Flooring



SW 3rd Floor Dining Rooms T-Bar
Complete



Semi Private Barn Door Mack Up



T-Bar nearing completion 3rd
Floor Core Elevator Corridor



NW Semi Private Cabinetry/Hardware

Progressing



NW Corridor Railing



SW 2nd Floor Dining Rooms Ready for

Paint



Corridor 0208 Ready for Paint



Ground Floor Meeting Room Bulkhead

Framing Complete



Ground Floor Home/Shared Kitchen

Paneling Complete



SW 3rd Floor Corridor Lighting/Device

Installs



SW 3rd Floor Semi Private Suite Sinks/

Toilets Installed



SW 3rd Floor Common Area

Room Finishing Progress



3rd Floor NW Dining Room Ceiling

Progress - Lighting



2nd Floor NW Dininf Room Paint

Progress



2nd Floor Core Elevator Vestibule

Bulkhead Finishing Progress



Ground Floor Core Elevator Vestibule
Ceiling Progress



Rear Canopy Siding Nearing Completion



Stone Works Complete Rear of Building Bump
Out/Siding Preparation

Maple View Lodge Redevelopment
PROJECT BUDGET REPORT

Turner Townsend Costplan

Owner / Client: United Counties of Leeds & Granville
Location: Ottawa, Ontario
T&T Project No.: can20291
Date: Tuesday, March 25, 2024

\$ 6,297,000.00 \$ 1,054,181.00 \$ 5,242,819.00
0.446142479 \$ 2,809,359.19 \$ 515,633 2,293,726
0.553857521 \$ 3,487,640.81 \$ 538,548.00 \$ 2,949,092.81

Period: Feb 21, 2025
From: Mar 21, 2025
To: 35

95%

49%

44%

WBS Code	ORIGINAL APPROVED BUDGET	BUDGET TRANSFER	CURRENT APPROVED BUDGET	COMMITMENTS MADE TO DATE	APPROVED CHANGES	REVISED COMMITMENTS MADE TO DATE	ANTICIPATED CHANGES	UNCOMMITTED COSTS	CURRENT FORECAST	VARIANCE	CONTINGENCY USAGE	GROSS COST TO DATE	COST TO COMPLETE	COMMITTED COST TO COMPLETE	HOLDBACK RETAINED
A	LAND														
A01	93,500	3,645	97,145	83,740	13,405	97,145	18,485	0	115,630	18,485	31,890	63,720	51,910	33,425	0
	93,500	3,645	97,145	83,740	13,405	97,145	18,485	0	115,630	18,485	31,890	63,720	51,910	33,425	0
B	HARD COSTS														
B01	47,737,044	24,106,413	71,843,457	71,317,589	1,097,750	72,415,339	155,303	0	72,570,642	727,185	1,253,053	68,524,246	4,046,396	3,891,093	(6,772,941)
	47,737,044	24,106,413	71,843,457	71,317,589	1,097,750	72,415,339	155,303	0	72,570,642	727,185	1,253,053	68,524,246	4,046,396	3,891,093	(6,772,941)
C	FURNITURE, FIXTURES & EQUIPMENT														
C01	2,116,364	1,295,122	3,411,486	2,619,889	0	2,619,889	0	791,597	3,411,486	0	0	0	3,411,486	2,619,889	0
C02	406,364	(105,982)	300,382	235,299	0	235,299	0	65,083	300,382	0	0	142,988	157,394	92,310	0
C03	681,000	(661,122)	19,878	0	0	0	0	19,878	19,878	0	0	0	19,878	0	0
C04	130,000	(74,506)	55,494	0	0	0	0	55,494	55,494	0	0	0	55,494	0	0
C05	200,000	79,975	279,975	121,240	0	121,240	0	158,735	279,975	0	0	0	279,975	121,240	0
C06	55,000	0	55,000	0	0	0	0	55,000	55,000	0	0	0	55,000	0	0
	3,586,728	533,467	4,120,195	2,976,428	0	2,976,428	0	1,145,767	4,122,215	0	0	142,988	3,979,227	2,833,440	0
D	CONSULTANT COSTS														
D01	2,873,000	251,345	3,124,345	2,800,000	324,345	3,124,345	0	0	3,124,345	0	324,345	2,907,575	216,770	216,770	(287,067)
D08	658,730	212,633	871,363	688,075	183,288	871,363	0	0	871,363	0	183,288	865,110	6,253	6,253	0
D10	90,000	0	90,000	71,000	0	71,000	0	19,000	90,000	0	0	63,000	27,000	8,000	0
D13	73,391	0	73,391	73,391	0	73,391	0	0	73,391	0	0	73,901	(510)	(510)	0
D14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D15	0	0	0	64,050	0	64,050	0	(56,363)	7,687	7,687	0	7,687	0	56,364	0
D16	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
D17	50,000	0	50,000	43,900	0	43,900	0	6,100	50,000	0	0	20,150	29,850	23,750	0
D18	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	3,745,121	463,978	4,209,099	3,740,416	507,633	4,248,050	0	(31,263)	4,216,786	7,687	507,633	3,937,423	279,363	310,627	(207,000)
E	FEES & PERMITS														
E01	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
E02	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
E03	800,000	(525,000)	275,000	252,172	0	252,172	0	22,828	275,000	0	0	253,449	21,551	(1,277)	0
E04	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
E05	14,000	0	14,000	750	0	750	0	13,250	14,000	0	0	14,000	0	750	0
	814,000	(525,000)	289,000	252,922	0	252,922	0	36,078	289,000	0	0	253,449	35,551	(527)	0
F	MISCELLANEOUS COSTS														
F01	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
F02	150,000	48,093	198,093	198,093	8,535	206,627	(0)	206,627	17,070	8,534	0	166,500	40,127	40,128	0
F03	60,000	0	60,000	13,500	8,000	21,500	0	38,500	60,000	0	8,000	23,399	36,601	(1,899)	0
F04	20,000	0	20,000	0	0	0	0	20,000	20,000	0	0	0	20,000	0	0
F05	997,462	0	997,462	0	0	0	0	997,462	997,462	0	0	0	997,462	0	0
	1,227,462	48,093	1,275,555	211,593	16,535	228,128	0	1,055,962	1,284,089	8,534	25,070	189,899	1,094,190	38,229	0
G	CONTINGENCY														
G01	2,545,316	(96,769)	2,448,547	0	0	0	0	1,723,261	1,723,261	(725,285)	0	0	1,723,261	0	0
G02	2,497,004	(1,950,769)	546,235	0	0	0	0	509,629	509,629	(36,606)	0	0	509,629	0	0
G03	1,002,478	0	1,002,478	0	0	0	0	1,002,478	1,002,478	0	0	0	1,002,478	0	0
G04	40,636	0	40,636	0	0	0	0	40,636	40,636	0	0	0	40,636	0	0
G05	211,636	0	211,636	0	0	0	0	211,636	211,636	0	0	0	211,636	0	0
	6,297,070	(2,047,538)	4,249,532	0	0	0	0	3,487,644	3,487,644	(761,891)	0	0	3,487,644	0	0
T	TOTAL PROJECT BUDGET EXCLUDING VAT														
	63,502,925	22,583,078	86,086,003	78,582,688	1,635,323	80,218,011	173,788	5,694,204	86,086,003	0	1,817,645	73,111,725	12,974,278	4,272,847	(7,060,007)
T	VALUE ADDED TAX														
T01	8,255,380	2,935,800	11,191,180	10,215,749	212,592	10,428,341	22,592	740,247	11,191,180	2,935,800	236,294	8,586,723	2,604,457	1,841,618	0
T02	(7,140,904)	(2,539,457)	(9,680,371)	(8,836,623)	(183,892)	(9,020,515)	(19,542)	(640,313)	(9,080,371)	(2,539,457)	(204,394)	(7,427,516)	(2,252,853)	(1,593,000)	0
	1,114,476	396,333	1,510,809	1,379,126	28,700	1,407,826	3,050	99,933	1,510,809	396,333	31,900	1,159,208	351,602	248,618	0
	64,617,401	22,979,411	87,596,812	79,961,814	1,664,023	81,625,837	176,838	5,794,138	87,596,812	396,333	1,849,545	74,270,932	13,325,880	4,521,465	(7,060,007)

Project Change Control Register

Client: United Counties of Leeds & Granville
 Project Name: Maple View Lodge Redevelopment
 T&T Project Number: can20291
 Date: 2025/03/21

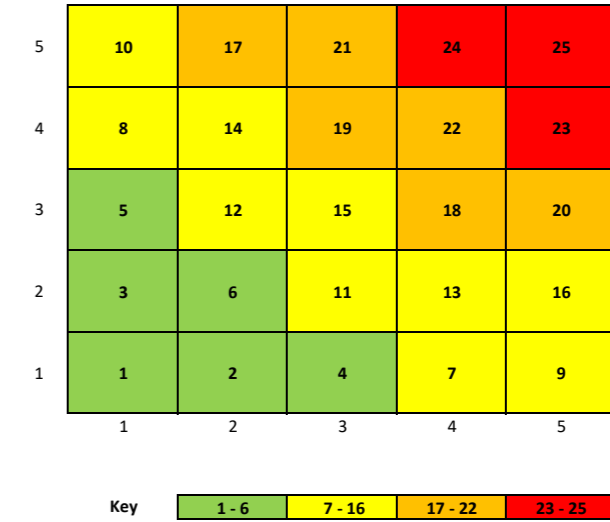
Contract Number	Cost Code	Vendor	Date Raised	CO #	Proposed Change Title	Reasons for change	Change Type	Change Status	Quote Date	Days to Quote	Quote Value	Approved Change Value	Current Cost Forecast	Sign off date by Client	Comments
A01-05	A01	Kollard Associates Inc.	10/7/2021	N/A	Additional Test Pit - Along Septic	Rock review	Design Development	Approved	10/8/2021	1	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00		
A01-05	A01	Kollard Associates Inc.	2/1/2022	N/A	Pump Rental for Water Testing	Water Testing	Design Development	Approved	2/2/2022	1	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00		
A01-01	A01	EXP	11/15/2021	N/A	Additional Geotech - Borings/Holes	Rock Review	Design Development	Approved	11/15/2021	0	\$ 7,980.00	\$ 7,980.00	\$ 7,980.00		
F03-01	F03	Cassels	5/1/2022		Additional hours to support GC procurement	GC procurement	Procurement	Approved	6/1/2022	31	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00		
A01-04	A01	Kollard Associates Inc.	6/30/2022	N/A	Additional Water Testing	Monitoring water contents	Procurement	Approved	6/30/2022	0	\$ 2,425.00	\$ 2,425.00	\$ 2,425.00		
B01-02	B01	MBC	8/25/2022	CO-001A	Exterior Materials - Vinyl Siding	Value Engineering, proposed alternatives and manufacturer's recommendations	Value Engineering	Approved	3/8/2023	195	\$ (399.00)	\$ (399.00)	\$ (399.00)	4/18/2023	
B01-02	B01	MBC	4/27/2023	CO-001B	Interior Finishing - Wall Panels with ceramic tiles	Value Engineering, proposed alternatives	Value Engineering	Approved	6/15/2023	49	\$ (18,275.89)	\$ (18,275.89)	\$ (18,275.89)	6/19/2023	
B01-02	B01	MBC	8/12/2022	CO-001C	Interior Finishing - Wall Panels with ceramic tiles	Value Engineering, proposed alternatives	Value Engineering	Approved	8/12/2022	0	\$ (163,888.22)	\$ (163,888.22)	\$ (163,888.22)	5/11/2023	
B01-02	B01	MBC	12/2/2022	CO-001D	Alternate Glazing Specifications	Value Engineering, proposed alternatives	Value Engineering	Approved	4/12/2023	131	\$ (34,200.00)	\$ (34,200.00)	\$ (34,200.00)	4/25/2023	
B01-02	B01	MBC	12/18/2022	CO-001E	Revised Food Service Equipment	Value Engineering, proposed alternatives	Value Engineering	Approved	12/19/2022	1	\$ (118,542.34)	\$ (118,542.34)	\$ (118,542.34)		
B01-02	B01	MBC	12/20/2022	CO-001F	Revised Spa Ceiling Height - Reduced Wall Panelling	Value Engineering, proposed alternatives	Value Engineering	Out of Pricing							
B01-02	B01	MBC	12/20/2022	CO-001G	Post Tender Addendum # 1	PTA-1 Value Engineering (Mechanical and Electrical)	Value Engineering	Approved	4/25/2023	126	\$ (190,276.87)	\$ (190,276.87)	\$ (190,276.87)	4/27/2023	
B01-02	B01	MBC	12/20/2022	CO-001H	Light Fixtures Value Engineering	Revised fixtures and revised site lighting credit	Value Engineering	Approved	8/17/2023	240	\$ (63,983.00)	\$ (63,983.00)	\$ (63,983.00)		
B01-02	B01	MBC	12/20/2022	CO-001I	Millwork	Value Engineering, proposed alternatives	Value Engineering	Approved	5/22/2024						
B01-02	B01	MBC	12/20/2022	CO-001J	Liquidated Damage VE	Liquidated Damage Value Engineering	Value Engineering	Approved	4/12/2023	113	\$ (315,000.00)	\$ (315,000.00)	\$ (315,000.00)	12/14/2020	
B01-02	B01	MBC	12/20/2022	CO-001K	Irrigation System VE	Irrigation System Value Engineering	Value Engineering	Approved	4/12/2023	113	\$ (61,697.00)	\$ (61,697.00)	\$ (61,697.00)	4/25/2023	
B01-02	B01	MBC	12/20/2022	CO-001L	Double Egress Doors	Value Engineering, proposed alternatives	Value Engineering	Approved	11/3/2023	318	\$ (4,499.26)	\$ (4,499.26)	\$ (4,499.26)	11/8/2023	
B01-02	B01	MBC	1/3/2023	CO-001M	Alternate Architecture Items	PTA-1 Required Architectural modifications	Value Engineering	Approved	7/18/2023	196	\$ 7,521.84	\$ 7,521.84	\$ 7,521.84	8/4/2023	
B01-02	B01	MBC	12/20/2022	CO-001M	LV Lighting Control Value Engineering	PTA-1 Value Engineering (Mechanical and Electrical)	Value Engineering	Approved	6/19/2023	181	\$ (34,834.00)	\$ (34,834.00)	\$ (34,834.00)		
B01-02	B01	MBC	12/20/2022	CO-001R	Millwork - Value Engineering	New MLTC Requirements	Value Engineering	Under CA Review	5/17/2024	514	\$ (16,837.00)	\$ (16,837.00)	\$ (16,837.00)		
B01-02	B01	MBC	8/12/2022	CO-002	Existing Sewage Treatment Unit Infrastructure	An "existing tank" not shown on the civil drawings was identified adjacent to the west side of the existing sewage treatment unit	Site Conditions	Approved	10/27/2022	76	\$ 2,464.32	\$ 2,464.32	\$ 2,464.32	11/4/2022	
B01-02	B01	MBC	9/22/2022	CO-003	Decommissioning of abandoned septic tank	existing sewage treatment unit	Site Conditions	Approved	9/23/2022	1	\$ 5,815.39	\$ 2,421.89	\$ 2,421.89	10/19/2022	
B01-01	B01	Newterra	9/26/2022	CO-501	Flat Bars shimmed to the buildings	To allow doors to open freely	Site Conditions	Approved	9/26/2022	0	\$ 1,319.00	\$ 1,319.00	\$ 1,319.00	11/3/2022	
B01-02	B01	MBC	10/31/2022	CO-004	Ceiling height revisions for typical RHA Spa RCP and reduce the amount of tegulis wall panelling to suit revised ceiling heights	Reduce the cost of wall panelling	Value Engineering		10/31/2022	0					
B01-02	B01	MBC	11/7/2022	CO-005	Additional Rock Blasting	Additional Rock Blasting and handling due to higher than anticipated rock elevations	Site Conditions	Approved	11/7/2022	0	\$ 19,785.60	\$ 19,785.60	\$ 19,785.60	11/8/2022	
B01-02	B01	MBC	10/25/2022	CO-006	Watermain Valve from Fire Storage Tank	Supply and install additional watermain valve on pipe run from underground storage tank to building	Other	Approved	11/16/2022	22	\$ 6,614.08	\$ 6,614.08	\$ 6,614.08	11/21/2022	
B01-02	B01	MBC	11/4/2022	CO-007	Access Road to Tanks	To provide access to the balancing tanks and pumps at all times and in case of emergency	Other	Approved	11/17/2022	13	\$ 61,904.74	\$ 61,904.74	\$ 61,904.74	11/30/2022	
B01-02	B01	MBC	12/9/2022	CO-008	Hydro Vac %& Tree Root Pruning for Ductbank	Relocating services to avoid tree disturbance	Site Conditions	Approved	12/12/2022	3	\$ 6,231.13	\$ 6,231.13	\$ 6,231.13	1/4/2023	
B01-02	B01	MBC	12/21/2022	CO-009	Extension Box due to depth of the water valve	due to depth of the water valve	Site Conditions	Approved	12/21/2022	0	\$ 1,739.58	\$ 1,739.58	\$ 1,739.58	1/4/2023	
B01-02	B01	MBC	1/10/2023	CO-010	New Septic System blocks drain from East to West across the site	Site Conditions	Site Conditions	Approved	1/12/2023	2	\$ 124,413.64	\$ 124,413.84	\$ 124,413.84	1/16/2023	
B01-02	B01	MBC	1/26/2023	CO-011	Proposed Revisions and Clarifications	Coordination with Shop Drawings and Post Tender Addendum	Other	Approved	4/11/2023	75	\$ 9,876.52	\$ 15,628.13	\$ 15,628.13	7/27/2023	
B01-02	B01	MBC	1/26/2023	CO-012	Fire Pump and Jockey Pump Revisions	Coordination with RFI and Shop Drawings	Other	Approved	6/12/2023	137	\$ (1,660.00)	\$ (1,660.00)	\$ (1,660.00)	3/27/2023	
B01-02	B01	MBC	2/23/2023	CO-013	Canopy Rain Gutter	Install of the drainage piping up to the two new metal planters	Other	Approved	3/1/2023	6	\$ 3,097.84	\$ 1,333.84	\$ 1,333.84		
B01-02	B01	MBC	3/9/2023	CO-014	Structural Revisions and Clarifications Continued	Coordination with Shop Drawings and Post Tender Addendum	Other	Approved	5/7/2023	59	\$ 5,677.32	\$ 5,677.32	\$ 5,677.32	5/8/2023	
B01-02	B01	MBC	3/24/2023	CO-015	Revised Curb Line and Bollard Layout	Revision to the curb line at main entrance drop off to provide the required 1m coverage from canopy to curb edge because of revised interpretation of guidelines by MLTC.	Other	Approved	4/28/2023	35	\$ 10,657.71	\$ 10,657.71	\$ 10,657.71	5/8/2023	
B01-02	B01	MBC	12/18/2022	CO-016	Approval to increase Cash Allowance # 1	Nurse Call and Low Voltage Systems	CA	Approved	2/28/2023	78	\$ 1,062,310.10	\$ 1,062,310.10	\$ 1,062,310.10		
B01-02	B01	MBC		CO-017	Allowance # 2	Ceiling Lift Tracks System	CA	Approved		0	\$ (702.37)	\$ (702.37)	\$ (702.37)		
B01-02	B01	MBC	4/19/2023	CO-018	Structural Revisions and Clarifications Continued	Revisions to structural drawings and Added structural items to meet the architectural Supplemental instruction SI-015 for electrical modifications in the Newterra	Other	Approved	5/1/2023	12	\$ 23,191.85	\$ 23,191.85	\$ 23,191.85		
B01-02	B01	MBC	4/14/2023	CO-019	Electrical modifications for Newterra system	Supplemental instruction SI-015 for electrical modifications in the Newterra	Other	Approved	4/25/2023	11	\$ 2,608.65	\$ 2,608.65	\$ 2,608.65	5/11/2023	
B01-02	B01	MBC	5/4/2023	CO-020	Additional Elevator Divider	Install additional divider beam and cast ins at elevator shaft	Site Conditions	Approved	5/4/2023	0	\$ 2,414.15	\$ 2,414.15	\$ 2,414.15	5/11/2023	
B01-02	B01	MBC	5/5/2023	CO-021	Revisions to Server Room & Power/ System Room	Clarifications on revised drawings	Other	Approved	6/1/2023	27	\$ (1,621.00)	\$ (1,621.00)	\$ (1,621.00)		
B01-02	B01	MBC	5/9/2023	CO-022	Linon and Garbage Chute Interlock System	Coordinated location of control panels with bumper guards	Site Conditions	Approved	5/18/2023	9	\$ 27,162.62	\$ 27,162.62	\$ 27,162.62		
B01-02	B01	MBC	5/12/2023	CO-023	Well Pump and Revised Plumbing	Revised plans for design of domestic water well pumps and required revisions to suit	Site Conditions	Approved	6/29/2023	48	\$ 76,656.81	\$ 76,656.81	\$ 76,656.81		
D08-01	D08	Turner & Townsend	12/21/2022	CO-PM1	Extended PM Services Contract	Extended Construction Period	Contractual	Approved	1/12/2023	21	\$ 183,288.36	\$ 183,288.36	\$ 183,288.36	4/27/2023	
D01-01	D01	Hobin Architecture	1/27/2023	CO-DC1	Extended Consultancy Services Contract	Extended Construction Period	Contractual	Approved			\$ 355,235.00	\$ 324,345.00	\$ 324,345.00	8/16/2023	
B01-02	B01	MBC	5/5/2023	CO-024	Ground Floor Plumbing	Revised Mechanical Information Bulletin IB-M4	Other	Approved	7/7/2023	63	\$ 8,863.73	\$ 8,863.73	\$ 8,863.73		
B01-02	B01	MBC	5/30/2023	CO-025	Breaker and Feeder for ERV-1-4	Coordination with Mechanical and Shop Drawings	Design Development	Approved	6/8/2023	9	\$ (7,804.00)	\$ (7,804.00)	\$ (7,804.00)		
B01-02	B01	MBC	6/2/2023	CO-026	Electrical Revisions for Systems Layout	Electrical information of bulletin IB-E012 and revised construction drawings R6.0	Other	Approved	10/6/2023	126	\$ 5,776.00	\$ 5,776.00	\$ 5,776.00		
B01-02	B01	MBC	6/18/2023	CO-027	Revise Breaker Size For Food Services Item # 36 & # 37	Coordination with Shop Drawings	Design Development	Approved	6/22/2023	4	\$ 549.78	\$ 549.78	\$ 549.78		
B01-02	B01	MBC	6/29/2023	CO-028	Roof Drain Deletions	Omission in drawings	Other	Approved	7/31/2023	32	\$ (577.97)	\$ (577.97)	\$ (577.97)		
B01-02	B01	MBC	6/29/2023	CO-029	Relocate fire Alarm Speakers	Omission in tender documents	Other	Approved	8/2/2023	34	\$ -	\$ -	\$ -		
B01-02	B01	MBC	7/6/2023	CO-030	Door Hardware Modifications	Error in specifications	Design Development	Approved	7/26/2023	20	\$ 12,793.04	\$ 12,793.04	\$ 12,793.04		
B01-02	B01	MBC	8/30/2023	CO-031	Excess Soil Berms	Site Conditions and Design Coordination	Design Development	Approved	8/14/2024	350	\$ 23,253.45	\$ 23,253.45	\$ 23,253.45		
B01-02	B01	MBC	7/26/2023	CO-032	Revisions for Mechanical and Steel Conflicts - ERV Ductworks	to the mechanical and structural conflicts outlined in RFI-049.	Other	Approved	11/8/2023	105	\$ 13,890.65	\$ 13,890.65	\$ 13,890.65		
B01-02	B01	MBC	7/11/2023	CO-033	Stair A and HSKP 1068 Ceiling Height Revisions	Coordination with RFIs	Design Development	Approved	11/13/2023	125	\$ 6,213.26	\$ 6,213.26	\$ 6,213.26		
B01-02	B01	MBC	7/27/2023	CO-034	Plumbing Fixtures Revisions	Coordination with PTA-M1 and Shop Drawings	Design Development	Approved	8/16/2023	20	\$ 905.35	\$ 905.35	\$ 905.35		
B01-02	B01	MBC	7/10/2023	CO-035	Dining Room 1 Ductwork Interferences	Coordination in response with RFI	Design Development	Under CA Review	9/21/2023	73	\$ 4,088.18	\$ 4,088.18	\$ 4,088.18		

Project Change Control Register

Client: United Counties of Leeds & Granville
 Project Name: Maple View Lodge Redevelopment
 T&T Project Number: can20291
 Date: 2025/03/21

Contract Number	Cost Code	Vendor	Date Raised	CO #	Proposed Change Title	Reasons for change	Change Type	Change Status	Quote Date	Days to Quote	Quote Value	Approved Change Value	Current Cost Forecast	Sign off date by Client	Comments
B01-02	B01	MBC	9/12/2023	CO-036	Bumper Guards	Revise bumper guard details in 6 rooms (garbage room 1080, refrigerated soil line 1081, clean line 1077, deliveries/ hold 1078, garbage holding 1047, and soil line holding 1048).	Design Development	Approved	11/9/2023	58	\$ (2,949.33)	\$ (2,949.33)	\$ (2,949.33)		
B01-02	B01	MBC	7/27/2023	CO-037	Architectural Revisions to Suit Steel & Piping Clashes	Coordination in response with RFI	Design Development	Approved	8/16/2023	20	\$ 3,751.19	\$ 3,751.19	\$ 2,882.27		
B01-02	B01	MBC	9/7/2023	CO-038	Revise Condensing Unit Locations & Refrigerant Piping	Deficient design and fixing through coordination with suppliers and product manufacturers	Design Development	Approved	10/26/2023	49	\$ 142,612.66	\$ 142,612.66	\$ 142,612.66		
B01-02	B01	MBC	9/8/2023	CO-039	Air Curtain Resizing	Consultant Coordination	Design Development	Approved	9/12/2023	4	\$ (16,000.00)	\$ (16,000.00)	\$ (16,000.00)		
B01-02	B01	MBC	8/28/2023	CO-040	Toilet Centre Adjustments	Changing out toilets to a 10" center to avoid structural steel clashes	Site Conditions	Approved	9/8/2023	11	\$ 6,193.44	\$ 6,193.44	\$ 6,193.44		
B01-02	B01	MBC	11/13/2023	CO-041	Plumbing for future Washrooms	Consultants Coordination	Design Development	Approved	11/15/2023	2	\$ 20,790.49	\$ 20,790.49	\$ 20,790.49		
B01-02	B01	MBC	4/11/2024	CO-042	Requested System Changes - Security at Garbage	New MLTC Requirements	Client Request	Approved	5/22/2024	41	\$ 107,654.29	\$ 107,654.29	\$ 107,654.29		
B01-02	B01	MBC	10/13/2023	CO-043	Revised Wall Depth for Central Kitchen	Site Condition and plumbing fitting coordination	Site Conditions	Approved	1/29/2024	108	\$ 1,505.90	\$ 1,505.90	\$ 1,505.90		
B01-02	B01	MBC	12/8/2023	CO-044	Additional Canopy Lighting at Vestibule	Site observation of insufficient lighting in recessed area	Design Development	Approved	1/14/2024	37	\$ 1,211.76	\$ 1,211.76	\$ 1,211.76		
B01-02	B01	MBC	10/13/2023	CO-045	Revised Wall Depth for Central Kitchen	Site Condition and plumbing fitting coordination	Design Development	Approved	1/22/2024	101	\$ -	\$ -	\$ -		
B01-02	B01	MBC	10/13/2023	CO-046	Additional Roof Drain	Fixing site condition to provide additional roof drains and a downspout in areas that encountered drainage issues on site.	Design Development	Approved	2/5/2024	115	\$ 35,570.50	\$ 35,570.50	\$ 35,570.50		
B01-02	B01	MBC	12/21/2023	CO-047	Stud Framing Revisions	Site Conditions / Coordination	Site Conditions	Approved	2/21/2024	62	\$ 4,282.90	\$ 4,282.90	\$ 4,282.90		
B01-02	B01	MBC	10/13/2023	CO-048	Roof Membrane Build for Drainage	Site Condition/Fixing site condition where the built up slope of roof is too shallow to provide positive drainage	Design Development	Approved	12/14/2023	62	\$ 14,974.31	\$ 14,974.31	\$ 14,974.31		12/19/2023
B01-02	B01	MBC	1/15/2024	CO-049	Vestibule Aa Wall Assembly Revisions	Consultant Coordination	Design Development	Approved	2/5/2024	21	\$ 7,425.26	\$ 7,425.26	\$ 7,425.26		
B01-02	B01	MBC	1/16/2024	CO-050	Revise Salon 3051 to Add Meating 3052A. Revise Door 1072.1	Requested by Owner	Client Request	Cancelled	-45307		\$ -	\$ -	\$ -		
B01-02	B01	MBC	2/6/2024	CO-051	Revise Door 1072.1	Consultant Coordination	Design Development	Approved	2/7/2024	1	\$ 654.69	\$ 654.69	\$ 654.69		
B01-02	B01	MBC	2/9/2024	CO-052	Private Suite Shower Additional Grab Bar	Requested by Owner	Client Request	Approved	3/22/2024	42	\$ 30,907.42	\$ 30,907.42	\$ 30,907.42		
B01-02	B01	MBC	2/9/2024	CO-053	Additional Roof Scupper	Coordination with RFI	Design Development	Approved	2/22/2024	13	\$ 1,043.52	\$ 1,043.52	\$ 1,043.52		
B01-02	B01	MBC	2/9/2024	CO-054	Revise Louvre Finish for Credit	Consultant Coordination	Design Development	Approved	-45331		\$ (4,000.00)	\$ (4,000.00)	\$ (4,000.00)		
B01-02	B01	MBC	2/13/2024	CO-055	Requested System Changes - Security at Garbage	Requested by Owner	Client Request	Approved	4/2/2024	49	\$ 58,705.69	\$ 58,705.69	\$ 58,705.69		
B01-02	B01	MBC	2/23/2024	CO-056	Care Centre Payroll Revised Location	Requested by Owner	Client Request	Approved	3/11/2024	17	\$ 6,609.29	\$ 6,609.29	\$ 6,609.29		
B01-02	B01	MBC	3/20/2024	CO-057	Vesibule 0110A and 0114A Future Kiosks	Requested by Owner	Client Request	Approved	3/22/2024	2	\$ 10,206.23	\$ 10,206.23	\$ 10,206.23		
B01-02	B01	MBC	3/20/2024	CO-058	Addition of RO Water System	Site Condition	Client Request	Approved	4/3/2024	14	\$ 100,407.99	\$ 100,407.99	\$ 100,407.99		
B01-02	B01	Newterra	3/19/2024	CO-02Newterra	Costing for a CIP pump used for membrane washdown in the WWTP	Design Development	Approved	3/19/2024	0	\$ 3,441.00	\$ 3,441.00	\$ 3,441.00			
B01-02	B01	MBC	2/26/2024	CO-059	Addition of RO Water System	Consultant Coordination	Client Request	Approved	3/21/2024	24	\$ 2,969.12	\$ 2,969.12	\$ 2,969.12		
B01-02	B01	MBC	3/20/2024	CO-060	Emergency Push Buttons, Alarms, and Hardware in Universal and Accessible Washroom	Consultant Coordination	Client Request	Under CA Review	4/3/2024	14	\$ (1,707.95)	\$ -	\$ -		
B01-02	B01	MBC	3/20/2024	CO-061	Revise Future Washrooms to Private Suite Washrooms	Requested by Owner	Client Request	Approved	5/8/2024	48	\$ 57,101.64	\$ 57,101.64	\$ 57,101.64		
B01-02	B01	MBC	3/6/2024	CO-062	Garbage Chute 2047 and Linen Chute 2048 Shaft Wall Support	Site and Shop Drawing Coordination	Design Development	Out of Pricing	12/12/2024	281	\$ 1,116.39	\$ 1,116.39	\$ 1,116.39		
B01-02	B01	MBC	2/29/2024	CO-063	Relocate and Clarify Electrical Items & Revise Millwork to Suit	Clarification and Consultant coordination	Design Development	Approved	3/8/2024	8	\$ 7,364.81	\$ 7,364.81	\$ 7,364.81		
B01-02	B01	MBC	3/20/2024	CO-064	Softener Regeneration Drain Piping	Coordination of Mechanical with Civil	Design Development	Approved	4/25/2024	36	\$ -	\$ -	\$ -		
B01-02	B01	MBC	3/20/2024	CO-065	Wellness Clinic 3050 Equipment Revisions and Backing	Requested by Owner	Client Request	Approved	4/25/2024	36	\$ 1,442.72	\$ 1,442.72	\$ 1,442.72		
B01-02	B01	MBC	2/28/2024	CO-067	FD-5 Rated Enclosure	Site Condition / Authority having Jurisdiction	Client Request	Approved	5/8/2024	70	\$ 23,329.49	\$ 23,329.49	\$ 23,329.49		
B01-02	B01	MBC	3/19/2024	CO-068	Northern Cable Credit	Donation (Campaign Fundraising)	Client Request	Approved	3/28/2024	9	\$ (96,800.00)	\$ (96,800.00)	\$ (96,800.00)		
B01-02	B01	MBC	3/16/2024	CO-069	Refreshment Servery 2055 and Staff Room 2040 & 3040 Receptacles	Coordination with RFI	Client Request	Approved	5/2/2024	47	\$ 2,097.02	\$ 2,097.02	\$ 2,097.02		
B01-02	B01	MBC	3/20/2024	CO-070	Additional Furning	Consultant Coordination	Client Request	Approved	5/16/2024	53	\$ 4,045.97	\$ 4,045.97	\$ 4,045.97		
B01-02	B01	MBC	7/8/2024	CCO-071	Concrete Pad for future bike shed	Requested by owner	Client Request	Under CA Review	10/22/2024	106	\$ -	\$ -	\$ -		
B01-02	B01	MBC	3/20/2024	CO-072	Additional Ceiling lift tracks to be installed	Owner's request (From Fundraising Campaign)	Design Development	Approved	4/25/2024	36	\$ -	\$ -	\$ -		
B01-02	B01	MBC	5/8/2024	CO-073	Ario Tub Connection Requirements	Coordination with RFI	Design Development	Approved	5/27/2024	19	\$ 11,576.80	\$ 11,576.80	\$ 11,576.80		
B01-02	B01	MBC	5/8/2024	CO-074 - R1	Additional Transfer Ducts and Revisions	Coordination with RFI	Design Development	Approved	7/8/2024	61	\$ 9,549.17	\$ 9,549.17	\$ 9,549.17		
B01-02	B01	MBC	5/28/2024	CO-075	Home Kitchen Door Interference	Consultant Coordination	Design Development	Approved	6/18/2024	21	\$ 4,889.02	\$ 4,889.02	\$ 4,889.02		
B01-02	B01	MBC	5/23/2024	CO-076	Care Centre Power and Data Revisions	Consultants Coordination & ESA requirements	Design Development	Approved	6/25/2024	33	\$ 7,416.42	\$ 7,416.42	\$ 7,416.42		
B01-02	B01	MBC	7/24/2024	CO-077 R1	Domestic Water Revisions in Accessible Washrooms and Spa Showers	Product Coordination with Ario	Design Development	Approved	8/28/2024	35	\$ 8,032.61	\$ 8,032.61	\$ 8,032.61		
B01-02	B01	MBC	6/20/2024	CO-078	Newterra System Rework	Coordination with RFI	Design Development	Approved	6/24/2024	4	\$ 7,123.58	\$ 7,123.58	\$ 7,123.58		
B01-02	B01	MBC	7/2/2024	CO-079	Heater for Duct Smoke Detector	Missing electrical work	Consultant Coordination	Approved	8/27/2024	56	\$ 5,279.01	\$ 5,279.01	\$ 5,279.01		
B01-02	B01	MBC	5/23/2024	CCO-080	Access Control Management	Requested by Owner	Client Request	Approved	7/25/2024	63	\$ 330.00	\$ 330.00	\$ 330.00		
B01-02	B01	MBC	5/23/2024	CO-081	Ventilation in Millwork for ESA Requirements	Consultant coordination and ESA Requirements	Design Development	Approved	7/31/2024	69	\$ 2,591.82	\$ 2,591.82	\$ 2,591.82		
B01-02	B01	MBC	5/23/2024	CO-082	Add Furring Wall in Clean Laundry (Second and Third)	Consultant Coordination	Consultant Coordination	Approved	9/10/2024	110	\$ 3,504.74	\$ 3,504.74	\$ 3,504.74		
B01-02	B01	MBC	8/8/2024	CCO-083	Home Kitchen Door Interference	Consultant Coordination	Design Development	Approved	8/23/2024	15	\$ 2,691.68	\$ 2,691.68	\$ 2,691.68		
B01-02	B01	MBC	8/9/2024	CO-084	Elevator Step Down Transformers	Consultant Coordination	Other	Approved	8/12/2024	3	\$ 4,204.13	\$ 4,204.13	\$ 4,204.13		
B01-02	B01	MBC	5/23/2024	CO-085	Light Standard Anchoring	Requested by Owner	Site Conditions	Approved	9/20/2024	120	\$ 2,131.43	\$ 2,131.43	\$ 2,131.43		
B01-02	B01	MBC	5/23/2024	CO-086-R1	Power for Exterior Receptacles at D1 Bollards and Water Bubbler	Requested by Owner	Design Development	Approved	10/28/2024	158	\$ 5,696.39	\$ 5,696.39	\$ 5,696.39		
B01-02	B01	MBC	5/23/2024	CO-087	Additional Receptacles in Classroom 2056	Requested by Owner	Design Development	Approved	9/25/2024	125	\$ 1,165.76	\$ 1,165.76	\$ 1,165.76		
B01-02	B01	MBC	1/28/2025	CCO-088-R1	Eye Wash Fixture Revisions	Ministry Requirement	Design Development	Out of Pricing	-45685		\$ -	\$ -	\$ -		
B01-02	B01	MBC	9/26/2024	CCO-089	Care Centre Double Panel Doors and Hardware	Consultant and Shop Drawing Coordination	Design Development	Approved	10/12/2024	16	\$ 5,865.84	\$ 5,865.84	\$ 5,865.84		
B01-02	B01	MBC	9/17/2024	CO-090	Terrace Rain Chains	Consultant and Shop Drawing Coordination	Design Development	Approved	10/21/2024	34	\$ 2,416.79	\$ 2,416.79	\$ 2,416.79		
B01-02	B01	MBC	10/1/2024	CO-091	Magnolia Tree	Requested by Owner	Design Development	Approved	10/4/2024	3	\$ -	\$ -	\$ -		
B01-02	B01	MBC	10/1/2024	CCO-092-R1	Gathering Room Projector Revised Location	Coordination	Design Development	Out of Pricing	-45566		\$ -	\$ -	\$ -		
B01-02	B01	MBC	10/1/2024	CO-093	Secure Courtyard Gates	Coordination	Design Development	Approved	1/15/2025	106	\$ (1,322.40)	\$ (1,322.40)	\$ (1,322.40)		
B01-02	B01	MBC	10/1/2024	CO-094	Power for Third Hot water Tank	Consultant Coordination	Design Development	Approved	10/8/2024	7	\$ 3,214.53	\$ 3,214.53	\$ 3,214.53		
B01-02	B01	MBC	11/27/2024	CO-095	Bollards at Generator	Coordination - Requirements by TSSA	Design Development	Approved	12/3/2024	6	\$ 18,769.41	\$ 18,769.41	\$ 18,769.41		
B01-02	B01	MBC	11/11/2024	CO-096	Additional Stonedust Paving Areas	Requested by owner	Design Development	Approved	11/19/2024	8	\$ 3,366.00	\$ 3,366.00	\$ 3,366.00		
A01-01	A01	Kollgaard	11/11/2024	CO-02Kollgaard	Constructing Four Testing Wells	ESA Requirement	Other	Approved	11/14/2024	3	\$ 18,485.00	\$ 18,485.00	\$ 18,485.00		
F02-03	F02	Sneltinger Consultant	4/23/2024	CO-097	Additional Testing Works to complete the project	Project Requirements	Other	Approved	12/5/2024	1900	\$ 1,900.00	\$ 1,900.00	\$ 8,534.75		
B01-02	B01	MBC	12/6/2024	CO-098	Gathering 2057 & Chapel 2057A Camera Feeds	Consultant Coordination	Design Development	Approved	2/28/2025	84	\$ 5,287.91	\$ 5,287.91	\$ 5,287.91		
B01-02	B01	MBC	2/2/2025	CO-099	Gathering 2057 Stained Glass	Consultant Coordination	Design Development	Approved	2/28/2025	26	\$ 5,020.95	\$ 5,020.95	\$ 5,020.95		
B01-02	B01	MBC	12/6/2024	CO-100	Catch Basin Boxes	Site Coordination	Design Development	Approved	12/9/2024	8	\$ 1,789.06	\$ 1,789.06	\$ 1,789.06		
B01-01	B01	Newterra	11/15/2024	CO-03Newterra	Installation of Loose Items	Scope Gap	Other	Approved	11/29/2024	14	\$ 37,800.00	\$ 37,800.00	\$ 37,800.00		
F02-05	F02	EXP	12/20/2024	CO-01EXP	Additional Testing Works to complete the project	Project Requirements	Other	Approved	12/20/2024	0	\$ 8,534.75	\$ 8,534.75	\$ 8,534.75		
B01-01	B01														

PROBABILTY IMPACT DIAGRAM						
Impact	Severe 5	Medium (10)	High (17)	High (21)	Very High (24)	Very High (25)
	Major 4	Medium (8)	Medium (14)	High (19)	High (22)	Very High (23)
	Moderate 3	Low (5)	Medium (12)	Medium (15)	High (18)	High (20)
	Minor 2	Low (3)	Low (6)	Medium (11)	Medium (13)	Medium (16)
	Insignificant 1	Low (1)	Low (2)	Low (4)	Medium (7)	Medium (9)
		Rare 1	Unlikely 2	Possible 3	Likely 4	Almost Certain 5
		Likelihood				



Scale of Likelihood

Scale	Description	Likelihood (%)	Definition
5	Almost Certain	>75%	Impact is occurring now, or could occur within days to a week.
4	Likely	50% – 75%	Balance of probability will occur, or could occur within weeks to a month.
3	Possible	25% - 50%	May occur shortly but a distinct probability it won't, or could occur within months to a year.
2	Unlikely	5% - 25%	May occur but not anticipated, or could occur in years to a decade. (Trend to Lessons Learned or past Program/Projects)
1	Rare	0% - 5%	Occurrence requires exceptional circumstances, exceptionally unlikely, even in the long term future it only occurs as a "100 year event". (Trend to Lessons Learned or past Program/Projects)

Cost and Schedule Impacts (Negative or Positive)

Scale	Description	Cost Impact	Schedule Impact
5	Severe	> \$8M	> 6 Months
4	Major	\$3M – \$8M	3 – 6 Months
3	Moderate	\$1M - \$3M	1 – 3 Months
2	Minor	\$500K – \$1M	2 Weeks – 1 Month
1	Insignificant	< \$500K	1 – 2 Weeks

	Prob	Cost			Time		
		Min	ML	Max	Min	ML	Max
5	87.5%	\$8,000,000	\$14,000,000	\$20,000,000	180	270	360
4	62.5%	\$3,000,000	\$5,500,000	\$8,000,000	90	135	180
3	37.5%	\$1,000,000	\$2,000,000	\$3,000,000	30	60	90
2	15.0%	\$500,000	\$750,000	\$1,000,000	15	22.5	30
1	2.5%	\$0	\$250,000	\$500,000	7	11	15